SIPA stands at the very top rank of public policy schools in the world, distinguished by the brilliance of its innovative curricula, the strength of its leadership, and the vitality of its students, faculty, and alumni. Its profound commitment to teaching and research that address the biggest challenges facing humanity is a source of enduring pride for all of us at Columbia University.

Lee C. Bollinger
President, Columbia University

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Cover Photo: Brian Miller
I am pleased to share Columbia SIPA’s annual report with you for the 2018–19 academic year. By adding new faculty, enhancing the curriculum, welcoming global leaders, and launching new centers and collaborations, SIPA greatly advanced its role as an interdisciplinary hub for research, training, and engagement while fulfilling our long-standing mission to educate the next generation to lead and serve.

In the area of faculty, we have built on our expertise in international relations and economics by adding two excellent faculty members: Sandra Black, a distinguished labor economist and former member of President Obama’s Council of Economic Advisers, and Keren Yarhi-Milo, a leading scholar in international relations, security, and decision-making. They joined the four new full-time faculty members appointed in 2018—Stephen Biddle, Thomas Christensen, Tamar Mitts, and Jeffrey Shrader—and scores of visiting professors and adjuncts across our core fields.

Our students continued to benefit from the rigorous intellectual experiences and applied learning that are essential components of a SIPA education. Students engaged in more than 60 new courses this year in important areas such as data science and public policy, China’s foreign relations, gender and conflict, and impact investing. They also embarked on nearly 100 Capstone projects in 18 countries, an important way to give them the opportunity to address problems in the world.

SIPA continued to attract important leaders to our community, hosting more than 400 events featuring heads of state and senior government officials, CEOs, leading scholars, entrepreneurs, and others. Through several signature conferences, we also deeply explored issues related to global energy policy, U.S.-China economic relations, global digital transformations, and the Indian economy. These conferences brought the entire University community and outside leaders together to think about the challenges and opportunities ahead.

As expected of a great research university, SIPA scholars produced outstanding academic works to communicate new thinking and to advance effective policy solutions in the world. Our faculty published six books and nearly 100 academic articles in leading journals. This work was further amplified by the activities of our six academic research centers.

Along with the efforts of our more than 22,000 SIPA alumni in 167 countries, SIPA is achieving new levels of prominence and global impact. I cannot express how proud I am when I hear of the great accomplishments of our alumni.

We thank our many partners and supporters for helping us make 2018–19 an academic year of such significant achievement. We hope you enjoy learning more about what we are accomplishing together in the pages that follow.
NEW FACULTY IN AY 2018–19 (FULL-TIME RECURRING)

Stephen Biddle, professor, is an expert on great power conflict, U.S. national security policy, and military strategy. In addition to his academic work, he frequently contributes to policy debates and offers strategic advice to high-level U.S. military leaders. He joined us from George Washington University.

Thomas Christensen, professor, is a leading expert in Chinese foreign relations and international security and a former senior U.S. policymaker at the State Department. He joined SIPA from Princeton University, where he also was codirector of the renowned China and the World Program, which he has relocated to SIPA in collaboration with Harvard University.

Tamar Mitts, assistant professor, is a specialist in big data and policy analysis who studies ISIS recruiting on the internet. She joined SIPA from the University of Michigan.

Jeffrey Shrader, assistant professor, joined us from New York University, where he had spent a year as a postdoctoral fellow. He specializes in economic adaptation to environmental risks, such as climate change.

Sandra Black, an influential and accomplished labor economist, and Keren Yarhi-Milo, a leading scholar of decision-making in foreign policy, were recruited in academic year 2018–19 and joined the SIPA faculty in fall 2019.

NEW FACULTY IN AY 2018–19 (VISITING APPOINTMENTS)

1. Ricardo Anaya
   Part-Time Visiting Professor
2. Mauricio Cardenas
   Part-Time Visiting Professor
3. Ishac Diwan
   Part-Time Visiting Professor
4. Karla Hoff
   Part-Time Visiting Professor
5. Mats Karlsson
   Part-Time Visiting Professor
6. Ronaldo Lemos
   Visiting Professor
7. Damien Neven
   Part-Time Visiting Professor
8. Francisco Rivera-Batiz
   Professor of International and Public Affairs (fall semester only)
9. Shiv Someshwar
   Visiting Professor
FACULTY HIGHLIGHTS

1. Richard Clarida
2. David Sandalow
3. Paul F. Lagunes
4. Victoria Murillo
5. Arvind Panagariya
6. Scott Barrett
7. Jan Svejnar

SIPA’s Richard Clarida, the C. Lowell Harriss Professor of Economics and professor of international and public affairs, was sworn in as vice chairman of the Federal Reserve Board.

David Sandalow of the Center on Global Energy Policy developed a new Guide to Chinese Climate Policy, which provides information on China’s emissions, the impacts of climate change in China, the history of China’s climate change policies, and China’s response to climate change today.

A series of policy briefs coedited by Paul F. Lagunes and Jan Svejnar, examine the investigation, called Operation Car Wash (Operação Lava Jato), into what could be the largest corruption scheme in Latin American history. A number of SIPA faculty and students—Albert Fishlow, Karla Ganley MPA ’19, Cortney Newell MPA-DP ’18, Marcia Sanzovo MIA ’20, and Anya Schiffrin—contributed to the project as brief authors or coauthors.


In Free Trade and Prosperity (Oxford University Press, 2019), economist Arvind Panagariya argues that free trade is still the best hope for prosperity in developing countries.

Scott Barrett, vice dean and Lenfest-Earth Institute Professor of Natural Resource Economics, was elected one of the 36 fellows of the Association of Environmental and Resource Economists (AERE), the highest honor of the professional association.

Slovenia’s University of Ljubljana has designated economist Jan Svejnar, the James T. Shotwell Professor of Global Political Economy and director of the Center on Global Economic Governance at SIPA, as an honorary senator of the university.
RESEARCH AND PUBLICATION HIGHLIGHTS

GLOBAL ECONOMY / TRADE / FINANCE / DEVELOPMENT
Douglas Almond
With Hongbin Li and Shuang Zhang
“Land Reform and Sex Selection in China.”

Takatoshi Ito

GLOBAL URBAN AND SOCIAL POLICY
Ester Fuchs
Contributor. “Are Gov. Andrew Cuomo’s Plans for the MTA Subways a Good Idea?”
*City & State*, January 15, 2019.

Victoria Murillo
With Daniel M. Brinks and Steven Levitsky.
*Understanding Institutional Weakness: Power and Design in Latin American Institutions.*

ENERGY AND ENVIRONMENT
Scott Barrett
“Choices in the Climate Commons.”

Jason Bordoff
“Getting Real about the Green New Deal.”

HUMAN RIGHTS AND HUMANITARIAN AFFAIRS
Yasmine Ergas
“Surrogacy: Women’s Bodies between Globalization and National Reform.”

Edward Luck

INTERNATIONAL SECURITY AND FOREIGN POLICY
Stephen Biddle
“The Determinants of Nonstate Military Methods.”

Tamar Mitts
“From Isolation to Radicalization: Anti-Muslim Hostility and Support for ISIS in the West.”

TECH AND POLICY
Sarah Holloway
“Can Entrepreneurship Education Help Change the World.”

Anya Schiffrin

FACULTY AWARDS

Stephen Biddle’s research project “Empirical Analysis for Meeting Great Power Challenges” has been funded for three years by the Office of Naval Research. According to Biddle, the project will address the topic “Power, Deterrence, Influence, and Escalation Management for Shaping Operations.”

Alexander Hertel-Fernandez received the American Political Science Association’s Robert A. Dahl Award in recognition of his book *Politics at Work* (Oxford University Press, 2018), which examines the increasing efforts of businesses to exert control over how their workers vote.

Ignacia Mercadal received a Columbia University Junior Faculty Diversity Grant for her research project “Shades of Integration: Wholesale Electricity Markets in the U.S.”

In recognition of his outstanding contribution to antitrust scholarship, Suresh Naidu was selected as a recipient of the 17th Annual Jerry S. Cohen Memorial Fund Writing Award for his 2018 article, with Eric A. Posner and Glen Weyl, “Antitrust Remedies for Labor Market Power” in *Harvard Law Review*. 
FACULTY AT A GLANCE

75 FULL-TIME FACULTY
321 ADJUNCT FACULTY
12 VISITING PROFESSORS AND ONE-YEAR FULL-TIME APPOINTMENTS
23 FULL-TIME RESEARCH SCHOLARS
89 PART-TIME RESEARCH SCHOLARS

FACULTY PUBLICATIONS AND AWARDS

89 ACADEMIC JOURNAL ARTICLES OR CHAPTERS IN EDITED ACADEMIC VOLUMES
73 SPECIAL REPORTS
56 AWARDS AND HONORS
6 BOOKS
779 MAJOR MEDIA CITATIONS

FACULTY GRANTS

67 GRANTS
Includes ongoing grants.
$3,988,328 AMOUNT OF FACULTY GRANT AWARDS / FUNDING
Includes total ongoing and new awards.
Students come to SIPA from across the globe united in their idealism, their boundless intellectual energy, and their dedication to creating a better future.

**STUDENT BODY—FALL 2019**

**ENROLLMENT BY ACADEMIC DEGREE PROGRAM**

- Master of International Affairs: 292
- Master of Public Administration: 542
- MPA in Development Practice: 92
- MPA in Economic Policy Management: 35
- MPA in Environmental Science and Policy: 51
- Executive MPA: 191
- Global Public Policy Network (GPPN) Dual Degree: 24
- Columbia Dual Degree: 19

**TOTAL STUDENTS**

1,260

**COUNTRIES REPRESENTED**

79

**LANGUAGES SPOKEN**

36

**ENROLLMENT BY GENDER**

- Male: 39%
- Female: 61%

**ENROLLMENT BY CITIZENSHIP**

- United States: 45%
- International: 55%
STUDENT AWARDS—2019 GRADUATION

DR. SUSAN AURELIA GITELSON AWARD FOR HUMAN VALUES IN INTERNATIONAL AFFAIRS
Hira Azhar, Lea Giddins, Won Jang, Rashida Kabba, Jacob Sprang, Jillian Timko
For their workshop project “Assessing the Impact of Women’s Village Savings and Loan Associations on Building Resilience in Humanitarian Response”
Client: CARE
Faculty Supervisor: Josh Chaffin

RAPHAEL SMITH MEMORIAL PRIZE
Nigora Isamiddinova
For her essay “The Saharan Breath”
Sierra Robbins
For her essay “What Holiday? We’re Working”

HARVEY PICKER PRIZE FOR PUBLIC SERVICE
Jasneet Hora
For his exceptional contributions to civic service both at Columbia and abroad

LEOUS/PARRY AWARD FOR PROGRESSIVE SUSTAINABILITY
Ripunjaya Bansal, Zejian Chen, Grace Cushman, Sha Du, Siqi He, Hung-Yu Tseng, Alejandro Valdez, Zhaohua Wang
For their workshop project “Energy Resilience in Puerto Rico: The Role of Advanced Microgrids”
Client: Wood Mackenzie Power & Renewables
Faculty Supervisor: Jeanne Fox

CAA CAMPBELL AWARD
JoAnna Kyle, SIPASA President
For her contributions to student life at SIPA and service as a dedicated student leader, distinguished by a spirit of collaboration and partnership with fellow students, faculty, and staff

PRIZE FOR DATA ANALYTICS FOR PUBLIC POLICY
Daniel Aho, Jonathan Kumaresan, Cullen D. Seaton, Mingyi Xu
For their research project “Perceptions of Governance: The ‘Ethnic Effect’ in Sub-Saharan Africa”
Submitted for the course Quantitative Analysis II, taught by Alan Yang, lecturer in the discipline of international and public affairs.

STUDENT HIGHLIGHTS

Eight SIPA students were selected as Presidential Management Fellows for 2019: Andrew Bariahtaris MIA ’19, Stephen Denoms MIA ’19, CJ Dixon MIA ’19, Kirsten Holland MPA ’19, Julia Koppman Norton MPA-ESP ’19, Casey Luskin MIA ’19, Tyler Quillico MPA-DP ’19, and Katy Swartz MPA ’19.

Twelve SIPA students took part in a State Department program championed by the longtime Harlem congressman Charles Rangel: pictured above, from left, Surayya Diggs MPA ’19, Kier Joy MIA ’19, Asha Hardy MPA-DP ’20, Aaron Bhatt MPA ’20, Tanya Donangmaye MIA ’19, Paula Crawford MPA ’20, Johanna Sanchez MPA-DP ’19, Marta Aparicio MIA ’20, Rep. Charles Rangel, Saumya Deva MPA ’19, Kala Deterville MPA ’20, Matt Hinson MIA ’19, Cyprian Christian MIA ’19, (seated) Mayor David N. Dinkins

SIPA’s team of Sustainable Development Goals (SDG) Fellows— pictured above, from left, Alonso Flores MPA ’19, Nigora Isamiddinova MPA-DP ’19, Jessica Arnold MIA ’19, Nitasha Nair MPA ’19, and Ji Qi MPA-DP ’19—won the 2018 Geneva Challenge, a competition among graduate students “to present innovative and pragmatic solutions to address the main challenges of today’s world.”
ACADEMICS

ACADEMIC PROGRAMS

MASTER OF INTERNATIONAL AFFAIRS (MIA)
Enrolled students (Fall 2019): 292
Countries represented: 44
The MIA program prepares students to address major international issues as experts and leaders in governments and organizations around the world. The program's core curriculum includes the choice of more than 65 courses in international politics and political economy.

The fall 2019 MIA program entering class is 57 percent international, with Canada, China, India, Japan, and South Korea the most represented non-U.S. countries.

MASTER OF PUBLIC ADMINISTRATION (MPA)
Enrolled students (Fall 2019): 542
Countries represented: 44
The MPA program emphasizes a comparative approach to domestic politics and institutions. The program’s core curriculum combines a globally oriented and comparative approach to national policymaking with rigorous courses in economics, quantitative analysis, and management.

In fall 2018, the required MPA program course on the politics of policymaking was redesigned to allow students to choose to study policymaking in either developing countries or developed democracies, such as the U.S.

MPA IN DEVELOPMENT PRACTICE (MPA-DP)
Enrolled students (Fall 2019): 92
Countries represented: 27
The MPA-DP program trains current and aspiring development practitioners to design, implement, and manage results-oriented, integrated approaches to sustainable development.

Summer 2019 found 48 MPA-DP program students in professional placements with 33 organizations spanning 37 countries, including Cambodia, Colombia, the Czech Republic, Guatemala, Italy, Myanmar, Nigeria, and Poland.

MPA IN ECONOMIC POLICY MANAGEMENT (MPA-EPM)
Enrolled students (Fall 2019): 35
Countries represented: 23
The MPA-EPM program provides midcareer policymakers and professionals with the skills to design and implement economic policy in market economies, with a strong emphasis on the economic problems of developing countries.

The MPA-EPM program welcomed 35 new students from 23 countries, including Australia, Bosnia and Herzegovina, Cambodia, Chile, China, Colombia, Japan, Peru, Sweden, and Tajikistan.

More than 80 percent of the incoming class was employed at central banks, finance ministries, and regulatory agencies.

MPA IN ENVIRONMENTAL SCIENCE AND POLICY (MPA-ESP)
Enrolled students (Fall 2019): 51
Countries represented: 12
The MPA-ESP program trains the next generation of public managers and policymakers to apply innovative, systems-based thinking to environmental, social, and economic aspects of sustainability.

MPA-ESP program graduates hold positions in organizations worldwide across the public, nonprofit, and private sectors. The program’s fall 2019 entering class is 35 percent international, hailing from Brazil, China, Italy, Nepal, and New Zealand, among others.
EXECUTIVE MPA
Enrolled students (Fall 2019): 191
Countries represented: 22
The Executive MPA (EMPA) degree positions midcareer professionals to advance their careers in the public, nonprofit, and private sectors through part-time study.

In 2019, the EMPA program welcomed 77 new students and expanded its academic offerings to meet increased student demand. Curricular highlights include a new concentration in Urban Social Policy, four new courses, and two additional Capstone workshops per year.

EXECUTIVE EDUCATION
The Picker Center for Executive Education offers degrees, certificates, and customized courses for midcareer professionals and public service professionals from around the world.

The center celebrated 10 years of a successful partnership with the Inter-American Development Bank in offering the Macro-Financial Policymaking in Emerging Markets program. To date, this one-week program has trained more than 300 participants from more than 35 countries.

PHD IN SUSTAINABLE DEVELOPMENT
Current PhD students: 32
Countries represented: 15
The PhD in Sustainable Development prepares graduates to conduct rigorous multidisciplinary research—combining the social sciences and natural sciences—on the most challenging issues in sustainable development.

All five PhD graduates in 2019 were placed in academic positions, both tenure-track in economics departments and postdoc in New York City and Europe.
CONCENTRATIONS

ECONOMIC AND POLITICAL DEVELOPMENT (EPD)

Since 1987–88, the Workshop in Development Practice has engaged more than 400 projects with close to 2,500 students engaging in cutting-edge work with 200 clients in 90 countries. Last year, 120 students worked in teams with faculty advisers on 20 projects involving field travel to 26 countries.

Several of the EPD workshop projects in 2018–19 focused on the application and implications of technology for development (see highlights on page 13).

ENERGY AND ENVIRONMENT (EE)

The EE practicum funded four teams, resulting in an up-and-running solar microgrid at the Boys & Girls Clubs of Puerto Rico clubhouse in Vieques to serve as a post-disaster relief center; a workshop bringing together the key stakeholders for electrifying NYC’s bus fleet; a research project on the current coping strategies for heat adaptations in Dhaka, Bangladesh, and the feasibility of cool roofs as an appropriate cooling strategy; and a research project on the resiliency of the low-income housing infrastructure of Atlanta, Georgia, in the face of a changing climate.

The EE concentration funded field trips to seven sites, including a nuclear power plant, a waste-to-energy facility, and an urban rooftop farm.

The Annual Energy Symposium brought together over 350 attendees for six topical panels, 21 recruiting organizations for the career fair, and 10 energy entrepreneurs for the venture showcase.

HUMAN RIGHTS & HUMANITARIAN POLICY (HRHP)

The HRHP concentration hosted its annual humanitarian conference on November 26, 2018. “License to Kill: Can Civilians Targeted in Conflict Be Protected?” welcomed speakers from several high-profile organizations and UN agencies. The concentration’s inaugural human rights conference on May 1, 2019, addressed “Immigration, Detention, and Resistance through Art,” with speakers from several local and grassroots human rights organizations in NYC.

The HRHP practicum welcomed professionals from the Center for Constitutional Rights, OutRight Action International, MADRE, the International Federation of the Red Cross, Human Rights Watch, the Inter-Agency Working Group (IAWG) on Reproductive Health in Crises, the Women’s Refugee Commission, CARE International, and the International Rescue Committee to speak to students about issues in the field.

1. EPD workshop students at Brazil’s Ministry of Science, Technology, Innovation, and Communications
2. 2019 Annual Energy Symposium
3. EE practicum students at the Boys & Girls Clubs of Puerto Rico clubhouse in Vieques
INTERNATIONAL FINANCE AND ECONOMIC POLICY (IFEP)

Enrollment in the IFEP concentration has grown steadily and organically and is now the largest economics and finance concentration by far among SIPA’s peer schools.

The concentration requires a rigorous microeconomics sequence and minimum grades to remain in the concentration. Depending on the track—International Finance, International Economic Policy, or International Central Banking—IFEP concentration requirements account for up to 21 of the 54 points needed to graduate SIPA.

More than 60 percent of the concentration’s adjunct faculty hold PhD degrees.

INTERNATIONAL SECURITY POLICY (ISP)

The ISP concentration welcomed Stephen Biddle, professor and codirector, to the concentration. In October 2018, he led a group of 25 students on a tour of Gettysburg (pictured above).

The concentration also welcomed Thomas Christensen, professor, who is codirector of the China and the World Program.

In September, 40 students attended the annual ISP concentration retreat.

In November, 12 ISP students competed in the New York regional Cyber 9/12 Strategy Challenge competition (see page 19).

In January, 35 students participated in the ISP concentration’s student-led crisis simulation.

URBAN AND SOCIAL POLICY (USP)

In February, the USP concentration organized the Greater Good Conference, which brought nearly 40 speakers and panelists over two days focused on the ways that technology can threaten a shared sense of community and the common good—or fulfill its original promise to help build them.

The USP concentration organized and cosponsored over 20 talks, panel discussions, and film screenings, many focusing on current urban issues, and political and civic engagement, including the 2018 congressional elections and the upcoming 2020 census. Speakers included Rep. Hakeem Jeffries, Manhattan Borough president Gale Brewer, and SIPA professor Kenneth Prewitt, former director of the United States Census Bureau.

The concentration once again partnered with Columbia College for Voting Week, designed to promote civic engagement and community involvement among students. Concentration students staffed voter registration tables and assisted new voter registrations and absentee ballot requests. The USP concentration sponsored travel for over a dozen students to participate in GOTV activities during the 2018 election. WhosOnTheBallot.org, a nonpartisan voter registration and engagement initiative managed by the USP concentration, was updated and used by over 50,000 New Yorkers in the 2018 election cycle.

ACADEMICS

446

COURSES OFFERED IN ACADEMIC YEAR 2018–19, INCLUDING 61 NEW COURSES.

NEW COURSE HIGHLIGHTS

China’s Foreign Relations, Thomas Christensen
Data Science & Public Policy, Tamar Mitts
Gender, Conflict, and Peacebuilding, Sanam Naraghi-Anderlini
Impact Investing and Financial Innovation, Frederic de Mariz
Renewable Energy Project Finance Modeling, Daniel Gross and Haydn Palliser
CAPSTONE WORKSHOPS (MIA/MPA) HIGHLIGHTS

“Creation of a Sustainable Mining Program for Nigeria”
Client: Government of Nigeria: Solid Minerals Development Fund
Although Nigeria is richly endowed with a variety of solid minerals, mining contributes very little to the national economy; the sector accounted for only 0.18 percent of GDP in 2018. The Capstone team analyzed how Nigeria’s Solid Minerals Development Fund can incentivize artisanal miners to formally register their activities and provided recommendations and analysis of opportunities and challenges to grow the country’s mining sector.

“Energy Resilience in Puerto Rico: The Role of Advanced Microgrids”
Client: Wood Mackenzie Power & Renewables
In September 2017, Hurricane Maria struck Puerto Rico and resulted in one of the most severe blackouts in U.S. history, leaving more than 10,000 people without electricity for months after the storm. Wood Mackenzie Power & Renewables worked with the SIPA Capstone team to monitor, assess, and project the reconstruction of Puerto Rico’s grid system, with an emphasis on the emerging technologies and business models used in advanced microgrids.

“Cryptocurrencies: Evaluating Risk and Regulation in the Digital Currency Age”
Client: Morgan Stanley—Global Financial Crimes Unit
Capstone students analyzed potential business opportunities and risks associated with cryptocurrencies and blockchain technology for financial institutions, all within the emerging regulatory environment.

“Assessing the Impact of Women’s Village Savings and Loan Associations on Building Resilience in Humanitarian Response”
Client: CARE
CARE recently adapted Village Savings and Loan Associations (VSLA) to urban and humanitarian contexts in Jordan, both of which are new for the service model. A team traveled to Jordan to research the impacts of VSLA on gender equality, economic empowerment, decision-making power, mental health, and the relationship between refugees and host communities.

“Strategies for Transnational Organized Crime”
Client: United Kingdom Government’s Stabilisation Unit
The UK Home Office asked the SIPA Capstone team to identify patterns of transnational organized crime groups across the globe and craft a series of recommendations to prevent and deter their practices in their countries of origin.

“A Practical Roadmap for Improving Santiago’s Business Permit Revenue Collection Process”
Client: Municipality of Santiago, Chile
The Municipality of Santiago recruited the help of a Capstone team to improve the system of revenue collection and to develop a detailed road map that the municipality could make to strengthen its fiscal position. The team identified reducing the arrears balance—specifically, for business permits—as key to improving city hall’s revenue collection rates and provided specific, actionable recommendations for how to improve the process for collecting business permit revenue.
At a Glance

Sample Destination Countries
- Aruba
- Bangladesh
- Canada
- Chile
- Dominican Republic
- Estonia
- India
- Jordan
- Mali
- Mexico
- Myanmar
- Nepal
- Nigeria
- Peru
- South Africa
- Switzerland
- Thailand
- Uganda

Workshop in Development Practice (EPD Concentration Capstone Workshops) Highlights

Brazil’s Ministry of Science, Technology, Innovation, and Communications: “Measuring Digital Transformation in Brazil”
The workshop team developed and proposed a dashboard to enable this Brazilian government ministry, MCTIC, to track progress under the government’s national digitization strategy, in line with similar metrics used by OECD countries.

Inter-American Development Bank: “Managing the Human Side of Digital Transformation”
The workshop team conducted case studies of major private-sector companies outside Latin America that have successfully enabled their employees to function in more automated or digitized workplaces. The team’s findings and recommendations are informing the IDB’s advice to Latin American governments on how best to manage the impact of e-governance initiatives on public-sector workers.

UN Capital Development Fund: “Digital Financial Inclusion for Factory Workers and Small Business Owners in Laos”
The workshop team used a “customer journey mapping” methodology to assess the experience of garment factory workers in using mobile wallets and to make recommendations to financial institutions in Laos to improve the usefulness of these digital financial services for their low-income customers.

WeRobotics: “Capturing the Impact of Localized Robotics Technology”
The workshop team developed tools to measure the effectiveness and impact of this global network of “Flying Labs” that support the use of drones to address local development challenges.
CAREERS

POST-GRADUATION EMPLOYMENT

GRADUATE EMPLOYMENT OVERVIEW

- Employed/ Further Study: 92.1%
- Not Seeking Employment: 0.3%
- Seeking Employment: 7.6%

GRADUATE EMPLOYMENT BY SECTOR

- Government: 34%
- Private Sector: 40%
- Nonprofit: 24%
- Academia: 2%

Employment information as reported by graduates six months after graduation.

REPRESENTATIVE EMPLOYERS

NONPROFIT SECTOR
- Abdul Latif Jameel Poverty Action Lab (J-Pal)
- Brookings Institution
- Center for International Forestry Research (CIFOR)
- Energy Futures Initiative
- International Peace Institute
- International Rescue Committee
- Natural Resources Defense Council (NRDC)
- United Federation of Teachers

PRIVATE SECTOR
- Bain & Company
- Credit Suisse
- EY
- Facebook
- General Electric
- Global Health Strategies
- Goldman Sachs
- Google
- McKinsey & Company
- Moody’s

PUBLIC SECTOR
- Bank of China
- International Finance Corporation
- Ministry of Economy, Trade and Industry of Japan
- United Nations Development Programme (UNDP)
- United Nations High Commissioner for Refugees (UNHCR)
- United States Department of Defense and Department of State
- World Bank
U.S. MEDIAN SALARY

$70,000
PUBLIC SECTOR

$80,000
PRIVATE SECTOR

$62,500
NONPROFIT SECTOR

Employment information as reported by graduates six months after graduation.

2018 HIGHLIGHTS

11
PRESIDENTIAL MANAGEMENT FELLOW FINALISTS

58
COUNTRIES WHERE CLASS OF 2018 GRADUATES ARE REPORTED WORKING
ENGAGEMENT

Since its founding in 1946, SIPA has built an international reputation as a place that engages deeply with the world to fulfill its mission of policy research and education. This long-standing legacy is SIPA’s firm foundation for continued engagement, which manifests itself in diverse and innovative programming, research, and learning opportunities.

EVENT HIGHLIGHTS

This year’s Niejelow Rodin Global Digital Futures Forum was devoted to the theme of “Navigating Digital Transformations: Survive or Thrive?”

SIPA hosted its fourth annual conference on China and the West: The Role of the State in Economic Growth, convening more than 40 high-level participants in Beijing for a roundtable discussion.

Former national security adviser H. R. McMaster spoke on “The Future of the U.S.–Japan Alliance at the Weatherhead East Asian Institute.”

The Center on Global Energy Policy's Sixth Annual Columbia Global Energy Summit featured interviews with Washington governor Jay Inslee, FERC chairman Neil Chatterjee, and many other newsmakers.

Diplomat Juan Gabriel Valdés spoke on Latin American countries’ relationships with the United States, suggesting they will be reshaped by the crisis in Venezuela and growing engagement with China.

Investor Steve Case joined former U.S. Treasury secretary Jacob Lew and Dean Merit E. Janow to discuss how the next cycle of internet innovation will impact economies, public policy, and entrepreneurship.

The Urban and Social Policy concentration hosted the 22nd Annual David N. Dinkins Leadership and Public Policy Forum in April with keynote speaker Maria Hinojosa, founder of Futuro Media Group and executive producer of Latino USA on NPR.

ENDOWED LECTURES AND CONFERENCES

George Ball Lecture, October 15, 2018
Nirupama Rao, Former Foreign Secretary of India and India’s Ambassador to the U.S.

Kenneth J. Arrow Lecture, November 8, 2018
Alvin Roth, 2012 Nobel Laureate in Economic Sciences and Craig and Susan McCaw Professor of Economics at Stanford University, and Joseph E. Stiglitz, 2001 Nobel Laureate in Economic Sciences and University Professor

Ambassador Donald and Vera Blinken Lecture Series on Global Governance, February 28, 2019
European Parliament President Antonio Tajani

George Ball Lecture, April 17, 2019
Juan Gabriel Valdés, Former Chilean Minister of Foreign Affairs and Ambassador to the U.S.

Investcorp Lecture, May 1, 2019
Sir Ronald Cohen, Philanthropist, Venture Capitalist, Private Equity Investor, and Social Innovator
1. Ambassador Nirupama Rao
2. European Parliament President Antonio Tajani
3. Sir Ronald Cohen
4. L–R: Dean Merit E. Janow, Steve Case, and Jacob Lew
5. H. R. McMaster
6. China and the West: The Role of the State in Economic Growth
7. Niejelow Rodin Global Digital Futures Forum
8. Alvin Roth
9. Maria Hinojosa
CENTERS AND INSTITUTES

CENTER FOR DEVELOPMENT ECONOMICS AND POLICY (CDEP)
Founded: 2013
Codirectors: Eric Verhoogen and Cristian “Kiki” Pop-Eleches
In 2018–19, CDEP added 11 new projects and 12 working papers from affiliated scholars; hosted four special events, 22 academic seminars, and 23 graduate student workshops; and awarded $20,000 in research grants to eight students.

CENTER ON GLOBAL ECONOMIC GOVERNANCE (CGEG)
Founded: 2012
Director: Jan Svejnar
In 2018–19, CGEG faculty associates and scholars published 62 research papers, 35 working papers, 13 books and book chapters, and 88 op-eds. The center hosted 28 research symposia and conferences, welcoming 194 visiting guest lecturers, 82 Columbia faculty members, and 2,208 attendees. Thirty-one CGEG scholars traveled to five countries to deliver conference keynotes and participate in international forums.

CENTER ON GLOBAL ENERGY POLICY (CGEP)
Founded: 2013
Director: Jason Bordoff
In 2018–19, CGEP published 73 reports, commentaries, articles, and op-eds. The center produced more than 59 episodes of the Columbia Energy Exchange podcast, featuring in-depth conversations with the world’s top energy and climate leaders from government, business, academia, and civil society.

CGEP hosted more than 90 events, including the annual Columbia Global Energy Summit in New York City, which was attended by more than 500 energy leaders.

Twenty journalists from seven countries attended CGEP’s Energy Journalism Initiative, a program that educates journalists about disciplines associated with the energy sector. The center fostered a community of more than 1,000 women through its Women in Energy initiative, a program that elevates women in energy by advancing equality and empowering women to achieve career growth through educational programming and broader networks.

The Raj Center launched Transforming India, its new podcast in conjunction with the Times of India. The podcast averages 1,000 listeners per episode, with the first episode listened to by over 55,000 people.

SALTZMAN INSTITUTE OF WAR AND PEACE STUDIES (SIWPS)
Founded: 1951
Director: Richard Betts
In 2018–19, Saltzman Institute members produced three books, nine research papers, seven journal articles, and 11 op-eds. Institute members traveled to eight foreign countries to deliver lectures and perform scholarly research. The institute hosted 23 public and eight private events, welcoming 1,437 attendees.

DEEPAK AND NEERA RAJ CENTER ON INDIAN ECONOMIC POLICIES
Founded: 2015
Director: Arvind Panagariya
The Raj Center produced six working papers focused on various topics, including Indian politics, education, and the international economy.

The center hosted 10 events this year, welcoming dignitaries and scholars to campus, each of whom spoke to students. During the United Nations General Assembly, the center also hosted the WION Global Summit: USA Edition, which was broadcast on the WION and Zee Media channels in India, reaching over 90 million subscribers.
INITIATIVES

DEAN’S CHALLENGE GRANT

The winning teams in this year’s Dean’s Public Policy Challenge Grant competition were allocated a total of $65,000 in prize money to support the implementation of their projects. The first-place team, Project Danso, received $25,000. Project Danso is working to develop a smartphone-based medical device for low-resource settings that will digitize the anthropometric measurement of infants and children—collecting information such as height and weight—to instantly evaluate their nutritional status.

Since launching in spring 2014, the Dean’s Challenge Grant has supported 292 students with $933,973 in total funding.

TECH AND POLICY

Senior Research Scholar Jason Healey published in 12 outlets, including six major research and analytic pieces. He was also quoted in over 25 forms of other media coverage, including podcasts and broadcasts.

Katheryn Rosen published in three outlets and attended nine external engagements as a presenter, speaker, or participant.

The State of the Field series expanded to include two additional convening topics: Cyber Risk and Financial Stability (CRFS) and Digital Transformation. The annual State of the Field of Cyber Conflict workshops brought together 50 academics and practitioners in 2018 and 40 academics and practitioners in 2019. The Digital Transformation workshop was attended by 91 experts, and the CRFS workshop hosted 47 experts.

Tech and Policy’s main student organization, the Digital and Cyber Group (DCG), hosted the Third Annual Cyber 9/12 Strategy Challenge competition in November 2018. The competition brought 28 teams from 15 universities to compete over two days. Additionally, the DCG hosted or collaborated on over 15 events for students, including a Python boot camp and eight expert discussions.

ENTREPRENEURSHIP AND POLICY

In 2019, a new Entrepreneurship and Policy working paper series was launched, covering three key areas: cities and innovation; innovation and entrepreneurial solutions; and emerging global digital policy. The papers include 10 original academic articles, research papers, and case studies from SIPA faculty and those from across the University. The Entrepreneurship and Policy Initiative also hosted seven major public events. Entrepreneur, author, and journalist John Battelle joined the SIPA faculty as a senior research scholar.

CENTRAL BANKING AND FINANCIAL POLICY

In a year filled with high-profile events, the Central Banking and Financial Policy Initiative hosted eight lectures by current and former central bankers and financial regulators, two book talks, two visiting Clyde Wu Fellows, two workshops on “new normal” monetary policy, and two roundtables on emerging market policy challenges.

DIVERSITY, EQUITY, AND INCLUSION

In fall 2018, the Office of Student Life initiated a minigrant program for student organizations. Grants for $100 can be applied for in the following areas: health and wellness; networking and community building; and diversity, equity, and inclusion. In the 2018–19 academic year, 10 awards were granted, four of them to programs that pertain to diversity, equity, and inclusion.

During spring 2018 orientation, a new multicultural-competence orientation program, Identity@SIPA, was offered to all students. Students participated in exercises designed to encourage critical reflection on the privileged and targeted identities they and their classmates hold as well as the role these identity formations play in international and public affairs.
ALUMNI

SIPA alumni are part of a powerful global network of more than 22,000 graduates in over 160 countries. The Office of Alumni Affairs partners with the SIPA Alumni Association to develop events and other opportunities that connect SIPA alumni to each other and to the School to strengthen this unique global community.
Damian Boeslager MPA ’17 was elected to the European Parliament.
Michael J. Fitzpatrick MIA ’85 is the new U.S. ambassador to Ecuador.
Hussein Yahya Gangol MIA ’01 was appointed governor of the Central Bank of Sudan.
Jonathan Malagón MPA-EPM ’11 was appointed minister of housing of Colombia.
Elissa Slotkin MIA ’03 was elected to Congress from Michigan’s Eighth District in November 2018. She returned to campus in April as the keynote speaker on SIPA Alumni Day.
Giving a gift to SIPA supports the $150 million What Can Be campaign, which will help fund areas essential to SIPA’s future by increasing financial aid for our students, supporting the high-impact research of our academic community, and ensuring new hiring in critical fields.

CAMPAIGN PRIORITIES

SUPPORTING STUDENTS
$13 million will expand financial support for students—funding tuition and providing access to workshops, competitions, summer travel, and more—to allow the world’s best to attend SIPA regardless of their means.

ENSURING A REMARKABLE FACULTY
$25 million will help permanently fund five professorships in SIPA’s traditional areas of strength and subjects of emerging importance.

EXPANDING INNOVATION AND RESEARCH
$90 million will elevate SIPA’s leadership in the field by supporting interdisciplinary centers, crosscutting academic initiatives, experiential learning opportunities, and other distinctive programs.

BUILDING A GLOBAL HUB
$15 million will help create a physical and technological environment that is commensurate with the quality of our world-leading programs.

EVOLVING WITH A CHANGING WORLD
$7 million will bolster SIPA’s Annual Fund, which supports a wide range of core programs and gives the School flexibility to fund new opportunities as they arise.
**Campaign Highlights**

3,972 Donors

$101.1M Amount Raised

**Donors by Geography**

3,321 United States

651 International

**Financial Aid**

SIPA awarded more than $13 million in financial aid in the 2018–19 academic year. Approximately a quarter of first-year SIPA students received fellowships, and the average award was $26,500.

**FY 2019 Fundraising**

1,248 Donors

$18.4M Amount Raised

Includes gifts from July 1, 2018, to June 30, 2019
$88,347,000
BUDGET

$2,672,016
ADDITIONS TO ENDOWMENT*

$115,963,439
ENDOWMENT MARKET VALUE (AS OF 6/30/19)

$11,958,123
CURRENT USE GIFTS*

$3,137,021
GRANT INCOME*

* Includes cash gifts received from July 1, 2018, to June 30, 2019.
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MIA ’96
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AKRF Inc.
American Express Foundation
American Online Giving Foundation
Anonymous (2)
Bank of America Foundation
The Bank of New York Mellon Foundation
BlackRock
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CIT Group Inc.
Cleveland H. Dodge Foundation
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DEGREE PROGRAMS

Master of International Affairs (MIA)
Master of Public Administration (MPA)
MPA in Development Practice (MPA-DP)
MPA in Economic Policy Management (MPA-EPM)
MPA in Environmental Science and Policy (MPA-ESP)
PhD in Sustainable Development
Executive MPA (EMPA)

MIA AND MPA CONCENTRATIONS
Economic and Political Development
Energy and Environment
Human Rights and Humanitarian Policy
International Finance and Economic Policy
International Security Policy
Urban and Social Policy

MIA AND MPA SPECIALIZATIONS
Data Analytics and Quantitative Analysis
Gender and Public Policy
International Conflict Resolution
International Organization and UN Studies
Management
Regional Specializations: Africa, East Asia, East Central Europe, Europe, Latin America, the Middle East, Russia and the Former Soviet States, South Asia, the United States
Technology, Media, and Communications

COLUMBIA DUAL DEGREES
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Master of International Affairs and Master of Science in Journalism
Master of International Affairs and Master of Science in Urban Planning
Master of International Affairs or Public Administration and Bachelor of Arts
Master of International Affairs or Public Administration and Bachelor of Science
Master of International Affairs or Public Administration and Juris Doctor
Master of International Affairs or Public Administration and Master of Public Health
Master of International Affairs or Public Administration and Master of Arts in Quantitative Methods in the Social Sciences
Master of International Affairs or Public Administration and Master of Science in Social Work

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