TABLE OF CONTENTS

Letter from President Bollinger 2
Letter from Dean Coatsworth 3
2010–2011 In Review 4
Degree Programs and Curriculum 6
  Concentrations and Specializations 9
  Capstone Workshops 10
SIPA’s Research Institutes and Centers 14
Faculty 17
  Select Faculty Publications 20
Students 22
  Admissions 22
  Fellowships 22
  Career Services 24
  Internships 26
Alumni 28
Finance 30
Development 32
  Major Gifts 33
  Donor List 35
Advisers and Alumni 42

cover: Fumi Tosu, MPA-DP ’11, practicing Chichewa with children at a Millennium Village in Mwandama, Malawi, during a summer internship for the MPA in Development Practice program.
LETTER FROM PRESIDENT BOLLINGER

AN INCOMING STUDENT ARRIVING TODAY AT THE SCHOOL OF INTERNATIONAL AND PUBLIC AFFAIRS CAN LOOK FORWARD TO THE BROADEST POSSIBLE ACADEMIC EXPERIENCE OFFERED BY COLUMBIA. NO OTHER SCHOOL WITHIN OUR UNIVERSITY COMMUNITY IS MORE DIRECTLY ENGAGED IN MASTERING THE VARIETY OF CHALLENGES REQUIRED TO PROVIDE LEADERSHIP IN THE MODERN WORLD, AND NOWHERE IS THE AGENDA OF INTELLECTUAL AND SCHOLARLY EXPLORATION MORE EXCITING.

The experience of studying at SIPA begins with, but extends well beyond, traditional academic concerns to embrace learning through engagement with global events of historic dimension. Throughout the past academic year, groups of leading scholars in economics, law, public health, journalism, and urban development convened at SIPA to discuss the legal and policy implications of critical issues facing the world, including the catastrophic damage from Japan’s earthquake and tsunami. In the spring, SIPA was the focal point for Columbia’s University-wide debate provoked by the popular uprisings across North Africa and the Middle East. This discussion on campus was complemented by the profound experience of SIPA students, who were able to study questions of political legitimacy and land governance in Cairo before and during the revolution there. And SIPA’s faculty continued to make timely contributions through their scholarship and public discourse to a variety of urgent human rights concerns and international crises requiring humanitarian action.

In 2011–2012, SIPA will launch the Center on Global Economic Governance. This initiative, part of SIPA’s response to the persistent global economic crisis, will amplify SIPA’s already substantial role in building the University network of Columbia Global Centers, and it also marks the beginning of SIPA’s dedicated effort to develop thematic centers linked to the six fields of academic concentration within the school.

By leading Columbia’s dialogue in South America, SIPA has helped facilitate the establishment of a new Columbia Global Center in Santiago, Chile. The center will create a Columbia presence in the region’s most successful economy and extend Columbia’s reach throughout the Southern Cone, with more Global Centers planned for the future. In all these ways, SIPA serves as a critical link to elected officials, local business leaders, and NGOs around the globe.

Through the forces of the free market, the widespread adoption of new communications technology, and our shared experience of global events, the diverse communities of the world are becoming ever more interdependent. At this moment, SIPA’s mission of educating and empowering leaders able to serve the global public interest is of paramount importance. There is no better time to be a part of the SIPA community.

Lee C. Bollinger
President
LETTER FROM DEAN COATSWORTH

ADDRESSING OUR GRADUATING CLASS OF 2011, FORMER UNITED NATIONS SECRETARY-GENERAL KOFI ANNAN URGED HIS AUDIENCE TO “STAY INVOLVED.” POVERTY, INEQUALITY, DISEASE, CLIMATE CHANGE, AND THE ABSENCE OR ATTENUATION OF DEMOCRACY ARE NOW YOUR PROBLEMS TO SOLVE, HE CHALLENGED OUR 700 GRADUATES. AS A SIPA GLOBAL FELLOW, ANNAN VISITS US REGULARLY FOR INFORMAL GATHERINGS OF STUDENTS AND FACULTY AS WELL AS FOR MORE FORMAL TALKS.

SIPA’s five-year strategic plan makes students our top priority. Students entering last fall benefited from a 50-percent increase in the School’s fellowship budget since 2007. achieved in large part through alumni giving—a record number of new endowed fellowships created by gifts ranging from $100,000 to $3 million. Rapidly rising support for internships and workshop projects also helped students pursue their career goals. SIPA’s first-ever survey of student satisfaction provided us with detailed insights into what our students believe we are doing well (e.g., “academic rigor”) and where we need to improve (e.g., “the building”). By the end of the 2010–2011 academic year, SIPA’s leadership had already made or planned significant improvements to the 15-story building we share with two University departments and the Lehman Library.

The 2010–2011 year also included a number of highlights that began with the arrival of new students, who speak 52 different languages and are from 56 countries. After this new academic year, they will join a community of 17,000 alumni in 156 countries. Columbia’s World Leaders Forum brought chiefs of state and government to the University during the UN General Assembly session in September. SIPA students were prominent among those questioning the presidents and prime ministers of Bhutan, Ethiopia, Lithuania, Portugal, Spain, Timor-Leste, and Turkey. Six new full-time faculty added significantly to the School’s complement of distinguished experts, both academic and professional, and continued the steady improvement in SIPA’s student-faculty ratio.

The year brought a Schoolwide focus on the “Arab Spring,” WikiLeaks, and the devastating earthquake and tsunami in Japan. We inaugurated our “Leaders in Global Energy” lecture series in the fall semester with a presentation by Nobuo Tanaka, executive director of the International Energy Agency. The series, supported by a gift from Energias de Portugal, focused on the development of alternative energy sources and their potential for reducing dependence on fossil fuels throughout the world. A second round of the lecture series this coming fall, together with an international energy policy center that is strengthened by new sponsors and faculty appointments, will consolidate SIPA’s leading role in the education of energy policy and business leaders.

SIPA’s second year as an independent school within Columbia University set new records for fundraising, as SIPA’s alumni and friends extended themselves to support SIPA’s vital mission—to equip new leaders to serve the global public interest.

John H. Coatsworth
Dean and Interim Provost
SEPTEMBER

September 16: Five UN officials called for renewed urgency in alleviating poverty during a panel discussion, “Millennium Development Goals (MDGs): Can We Keep the Promise?” sponsored by SIPA’s UN Studies Program.

September 21: As part of the University’s World Leaders Forum, SIPA hosted José Manuel Barroso, president of the European Commission, who met with SIPA students after speaking on “Post-Crisis: A Leading Global Role for Europe.”

September 23: SIPA and the World Leader’s Forum hosted Prime Minister of Portugal José Sócrates, who gave an address on “Energy Policy and the Portuguese New Growth Agenda.”

OCTOBER


November 10: “Pakistan: The Most Dangerous Decade Begins.” A conference with Christophe Jaffrelot, Alliance Visiting Professor (Sciences Po-CERI, Paris) and Professor Alfred Stepan, director of SIPA’s Center for the Study of Democracy, Toleration, and Religion, among others.

November 12: Representative Donald Payne, chairman of the House Foreign Affairs Subcommittee on Africa and Global Health, gave the keynote address at the fourth annual African Diplomatic Forum, “Climate Change as the New Security Threat and Its Implications for Africa.” The forum was sponsored by SIPA’s Pan-African Network and the Institute of African Studies.

November 20: The Global Public Policy Network’s 2010 Student Conference, “Navigating a Multipolar World: Challenges and Opportunities,” convened leading experts on topics relating to global policymaking.

DECEMBER
December 3: The Arnold A. Saltzman Institute of War and Peace Studies and the Center for International Conflict Resolution (CICR) presented the sixth annual Saltzman Forum on “Afghanistan: Prospects for Peace.”

December 15: SIPA sponsored a faculty panel titled “WikiLeaks and Academia,” which featured presentations by Dean John H. Coatsworth and several distinguished faculty. Columbia President Lee C. Bollinger moderated.

FEBRUARY
February 15: Avni Spahiu, the Ambassador of the
Republic of Kosovo, gave a talk, “The Kosovo Success Story: From Conflict to Independence,” sponsored by the Center for International Conflict Resolution and the Harriman Institute.

February 25: David Miller, the chief investment officer for the U.S. Treasury Department’s Troubled Asset Relief Program, delivered SIPA’s Investcorp Lecture on International Finance and Business.

March 2: Michelle Bachelet, executive director of UN Women and former president of Chile, spoke at an event marking International Women’s Day, sponsored by SIPA’s UN Studies Program.


March 21: Lisa Anderson, president of the American University in Cairo and former dean of SIPA, gave a talk on recent events in the Middle East titled “The Arab Uprisings: A View from the University on Tahrir Square.”


March 28: Samantha Power, special assistant to President Obama, gave the Donald and Vera Blinken Lecture, “Obama, Human Rights, and the Lessons of the New Diplomacy.”

April 7: The Arnold A. Saltzman Institute of War and Peace Studies and the Center for International Conflict Resolution presented the seventh annual Saltzman Forum on “Iran: A Strategic Assessment.”

April 11: Senator Kirsten Gillibrand (D-NY) addressed SIPA students and faculty as part of the School’s 14th annual David N. Dinkins Leadership and Public Policy Forum, which focused on the “Crisis in State Budgets.”

April 14: Carmen Reinhart, the Dennis Weatherstone Senior Fellow at the Peterson Institute for International Economics, spoke with students at an event hosted by SIPA’s Program in Economic Policy Management.

April 28: SIPA’s International Finance and Economic Policy concentration and the APEC Study Center presented the 2011 Distinguished Speakers event with University Professor Joseph Stiglitz, Jacob Frenkel, chairman of JPMorgan Chase International, and Min Zhu, special adviser to the managing director of the IMF.

May 14: Kofi Annan, former UN secretary-general, Nobel Peace laureate, and SIPA Global Fellow, addressed SIPA’s Class of 2011 at the May 14 graduation ceremony.
SIPA BRINGS TOGETHER THE SCHOLARLY AND PRACTITIONER WORLDS to offer a curriculum unparalleled at any other policy school. Our seven programs range from the traditional two-year Master of International Affairs and Master of Public Administration, to our PhD in Sustainable Development, and to more specialized MPA degrees that focus on policy areas—environmental science, economic policy management, and development practice—that have become increasingly relevant for future policymakers and leaders.

SIPA implemented a streamlined MIA and MPA curriculum in 2009–2010, creating a firm foundation upon which the programs can adapt and grow. Beginning in fall 2010, several additions were made to the curriculum. To respond to student interest, a track in Sustainable energy Policy was added to the energy and environment concentration. Under the direction of Professor Ellen Morris, the track focuses on energy development and production. A new specialization in International Conflict Resolution builds on a curriculum established by SIPA’s Center for International Conflict Resolution. Capstone workshops are an integral part of SIPA’s curriculum. Long required for MPA students, they are now required for MIA students as well. The first class for SIPA’s newest international dual degree enrolled in the fall of 2010. Offered in partnership with Fundação Getulio Vargas Escola de Administração de Empresas de São Paulo, the degree is part of SIPA’s effort to expand its network of global partners.
DEGREE PROGRAMS

MASTER OF INTERNATIONAL AFFAIRS
The Master of International Affairs (MIA) curriculum is designed to develop international affairs professionals who understand the increasingly complex issues that transcend national boundaries. The curriculum of this two-year program has seven components: core, concentration, specialization, electives, internship, and a consultancy workshop in the last semester.

MASTER OF PUBLIC ADMINISTRATION
The Master of Public Administration (MPA) curriculum, with its emphasis on applying analytic tools to real-world issues, qualifies graduates for positions requiring management skills and depth in an analytic or substantive policy area. The curriculum of this two-year program has six components: core, concentration, specialization, electives, internship, and a consultancy workshop in the final semester.

MPA IN DEVELOPMENT PRACTICE
The 22-month MPA in Development Practice (MPA-DP) is designed to train aspiring practitioners to develop, implement, and manage approaches to sustainable development challenges. This rigorous, cross-disciplinary academic program emphasizes the cultivation of critical knowledge, skills, and attributes of an effective professional in developing societies. MPA-DP graduates are prepared to work in a wide range of organizations, including NGOs, UN development agencies, consulting firms, foundations, and international finance institutions.

EXECUTIVE MPA
The Executive Master of Public Policy and Administration (EMPA) is designed for experienced professionals who want to complete a superior graduate program while continuing to work. The program incorporates broad questions of public affairs and the specific analytical, managerial, and communication skills of management and policy analysis into its curriculum. Graduates are equipped to pursue careers in local, state, and federal government, nonprofit organizations, and private corporations and financial institutions that deal with today's public policy issues. The program can be completed in either two or three years.

PROGRAM IN ECONOMIC POLICY MANAGEMENT
The Program in Economic Policy Management (PEPM) is a 14-month MPA degree program that provides promising mid-career policymakers with the skills to design and implement

BEHIND THE SCENES AT THE UN

Sebastian Borchmeyer, MIA ‘12, came to SIPA to study the United Nations. In March 2011, he got an inside look. Borchmeyer was one of 42 students who spent a “Day at the UN,” a new initiative sponsored by SIPA’s UN Studies Program. From the Security Council to UNICEF, students shadowed officials, observed meetings, and generally got a feel for life in the United Nations.

Borchmeyer was placed in the Middle East Division of the Department of Political Affairs, where he saw officials rushing to respond to multiple crises in that region. In one meeting, he listened as a team of UN investigators described the civil war in Libya.

“It was a meeting with people who were on the ground, who had the chance to assess the situation there,” he said. “This was very interesting but very confidential.”

A “Day at the UN” is one of many ways SIPA students connect with the United Nations. The UN Studies Program regularly organizes lunchtime conversations with UN ambassadors and interview sessions with SIPA alumni who work for the organization. Many SIPA students also complete internships and workshop projects for UN agencies.

One of the goals of the “Day at the UN” is for students to see the “human face” of the organization, according to Elisabeth Lindenmayer, director of SIPA’s UN Studies Program and a former UN assistant secretary-general. “The philosophy of my program is really to bring synergy between the UN and SIPA.”
economic policy in market economies, with a strong emphasis on the economic challenges of developing countries. The course of study is designed to convey the practical lessons of economics and management science through intensive study of actual economic-policy successes and failures. The course work is reinforced with an internship that is an integral part of the program.

MPA IN ENVIRONMENTAL SCIENCE AND POLICY
The MPA in Environmental Science and Policy (PESP) combines Columbia University’s hands-on approach to teaching public policy and administration with pioneering thinking about the environment. The curriculum provides a management and policy analytic core and a natural and social science earth systems concentration. Graduates of the program are prepared for leadership positions in local, state, and federal government agencies, as well as in nonprofit organizations and the environmental divisions of private corporations.

PhD IN SUSTAINABLE DEVELOPMENT
The PhD in Sustainable Development combines elements of a traditional graduate education in social science, particularly economics, with a significant component of training in the natural sciences. The program includes a set of rigorous core requirements but also provides students with the flexibility to pursue in-depth research in a broad variety of critical policy issue areas. The program’s graduates are uniquely situated to undertake serious research and policy assessments with the goal of sustainable development.

DUAL DEGREE PROGRAMS
To draw on the resources of Columbia University, SIPA offers a number of dual degree opportunities. Depending on their program of study at SIPA, students can apply for dual degrees with Columbia’s graduate schools of Business; Law; Journalism; Public Health; Social Work; Architecture, Planning and Preservation; and Arts and Sciences. Each program leads to the award of two professional degrees.

SIPA also offers dual degree programs with partner institutions around the world. The program awards a SIPA degree and a degree from the partner institution at the end of a unified two-year study program.
London School of Economics and Political Science (LSE)
Sciences Po in Paris
Lee Kuan Yew School of Public Policy at the National University of Singapore
Hertie School of Governance in Berlin
Fundação Getulio Vargas's Escola de Administração de Empresas in São Paulo, Brazil
University of Tokyo’s Graduate School of Public Policy (pending approval)

CONCENTRATIONS
The concentrations define the substantive policy areas in which SIPA already has a comparative advantage and expects to focus its energies in the coming years. All students choose one concentration consisting of five courses:

Economic and Political Development
Professor José Antonio Ocampo, Director

Energy and Environment
Professor Steven Cohen, Director

Human Rights
Professor Elazar Barkan, Director

International Finance and Economic Policy
Professor Merit E. Janow, Director

International Security Policy
Professor Richard K. Betts, Director

Urban and Social Policy
Professor Ester R. Fuchs, Director

SPECIALIZATIONS
Students also choose a specialization consisting of three courses to develop a skill or area of specialized knowledge to pair with their policy concentration:

Advanced Policy and Economic Analysis
Applied Science
International Conflict Resolution
International Media, Advocacy, and Communications

International Organization Management
Regional specializations: Africa; East Asia; Europe; Latin America; Middle East; Russia, Eurasia, and Eastern Europe; South Asia; United States

CO-CURRICULAR PROGRAMS
Gender and Public Policy
Humanitarian Affairs
United Nations Studies

“There is no greater international education than the experience of living on different continents and learning from students and professors from all corners of the world, cultures, and backgrounds. That is precisely why I chose the dual degree program with SIPA and Sciences Po. I wanted to be among open-minded and driven individuals who share the desire to make the world a better and fairer place. Following the path I designed for myself through this academic journey, I am back in my home country, Brazil, applying all I have learned and working to improve the quality of public education.”

—Samantha Barthelemy, MIA ’11

Samantha Barthelemy in Rio de Janeiro with children from the organization Movimento Fé e Amor, where she worked as a curriculum developer and teacher on the United Nations Millennium Development Goals, August 2010.
CAPSTONE WORKSHOPS ARE THE CULMINATING EDUCATIONAL EXPERIENCE FOR NEARLY ALL SIPA STUDENTS, allowing them to apply their skills and knowledge to a real-world challenge. Student teams work on substantive, policy-oriented projects with external clients, which include international NGOs, multinational organizations, and major firms in the private sector. Each team works under the supervision of a faculty expert and addresses a carefully defined problem. The team produces an actionable report that is intended to make a difference. Capstone workshops give students the opportunity to refine their skills and knowledge, make positive contributions to the world, and gain valuable experience for postgraduate employment.
The northern Iraqi province of Kirkuk is suffering a crisis of instability, as three major ethnic groups—Arabs, Kurds, and Turkmen—jockey for position and power. Working with the U.S. Department of State, a SIPA student team offers a set of proposals for resolving Kirkuk’s political status. The team comprised Nell Abernathy, Ehab Alkuttub, Sarah Bilson, Michael Harker, Thong Nguyen, Marin O’Brien, and Theodore Senasu, with faculty adviser Gabriel Escobar.

Their report concludes that removing demograph- ics from the government equation will allow Kirkuk to participate in Iraq’s political and economic progress. The team also proposes a framework that will allow both the Iraqi government and the Kurdistan regional government to maintain their roles in the administration of the province.

The Dr. Susan Aurelia Gitelson Award for Human Values in International Affairs recognizes a project that promotes a broad understanding of human rights and humanitarian action.

“From the high level of interaction with local Kirkuk politicians and senior U.S. diplomats to the strong friendships made with my colleagues, this project was the highlight of my experience at SIPA.”

—Michael Harker, MIA ’11
As the Arab Spring revolutions were sweeping across North Africa and the Middle East, a student team traveled to Cairo to examine land governance for the Institute for Research and Debate on Governance (IRG). The team comprised Farah Abdulaziz Al-Sweel, Muneeb Ansari, Maheen Saleem Farooqi, Nicholas Hamilton, Meredith Hutchison, Rehan Jamil, Dana Kardoush, and José Vericat, with faculty adviser Jacqueline Klopp.

About 60 percent of Cairo residents live in “informal areas,” often wrongly characterized as slums or dangerous areas. It is a system of governance where residents are treated as clients rather than citizens by the government. The students’ report concludes that this system produces significant inequalities and benefits the elite at the expense of the wider population. The report indicates that the Egyptian revolution of 2011 creates an opportunity for reflection and reformation of land governance in Cairo.

The Leous/Parry Award was created by two SIPA alumni, J. P. Leous, MPA ’06, and Neal Parry, MPA ’06, to support interdisciplinary approaches to protecting the environment and promoting sustainable development.

“Our team was very privileged to have studied governance over land in Cairo and conduct fieldwork closely before and after the revolution. We hope our project increases space for long-overdue debate regarding how decisions over land are made and broadens participation in these debates among residents, activists, students, and policymakers.”

–Nicholas Hamilton, MIA ’11
Like much of the Gulf Coast, Gulfport, Mississippi, was devastated by Hurricane Katrina in 2005. But where there is destruction, there is also opportunity. This was the view of 12 students in SIPA's MPA program in Environmental Science and Policy. Together, they worked to guide the Port of Gulfport in rebuilding, using environmentally, economically, and socially sustainable methods.

The team researched 17 ports, drew up tangible guidelines, and then selected five case studies to provide practical examples of how these sustainability guidelines have been implemented at several world-scale ports.

The workshop team comprised Fariya Ali, Peachie Aquino, Jennifer Barbour, Preston Cox, Joseph Gosselar, Jin Jin Huang, Roberto Leal, Charis Lypiridis, Nathan Rudder, Clayton Winter, Anastasia Wright, and Hillary Young, with faculty adviser Gail Suchman. It focused on minimizing the ecological footprint of a 10-mile road connecting the port to the rail and highway systems. The group's recommendations touched on the fuel used by vehicles, vegetation buffer zones, and the role of the local community.

The students hope the port's stakeholders will consider their guidelines, even those that are not economically or logistically feasible right now. They believe their recommendations give the Port of Gulfport the potential to be a sustainable “Port of the Future.”

"I came away from the workshop understanding what an important issue ports are from an environmental sustainability standpoint. Even though 90 percent of global trade is conducted by sea, it is still a highly unregulated industry in terms of pollution."

-Anastasia Wright, MPA '11

"These recommendations will not only help to construct a better port, but will also include the adjacent low-income Gulfport community in the redevelopment project."

-Preston Cox, MPA '11 and Roberto Leal, MPA '11
SIPA’S RESEARCH INSTITUTES AND CENTERS

SIPA’S COMMITMENT TO ADVANCING THE DEVELOPMENT OF POLICY SOLUTIONS EXTENDS BEYOND THE CLASSROOM. Our active research institutes and centers promote new collaborations between the academic community and practitioners in both the public and private sectors. This vigorous exchange of ideas complements the curriculum and broadens its focus.

Saltzman Institute of War and Peace Studies
Founded in 1951 under the sponsorship of Dwight D. Eisenhower during his tenure as President of Columbia University, the institute was renamed the Arnold A. Saltzman Institute of War and Peace Studies in honor of a gift from Ambassador Saltzman in March 2003. Created to promote understanding of the “disastrous consequences of war upon man’s spiritual, intellectual, and material progress,” it has become one of the leading research centers on international relations in the United States.

Center for Energy, Marine Transportation and Public Policy
The Center for Energy, Marine Transportation and Public Policy provides a focal point for the study of economic, environmental, political, technological, and other factors that affect the global production, transportation, and consumption of energy. It builds upon the University’s strengths in area studies (especially the Middle East, Russia, and the Caspian region), international economics, public policy, and management.

Center for International Conflict Resolution (CICR)
CICR contributes to the resolution of international deadly conflict through research, education, and practice. It strives to increase understanding of international conflicts through innovative, collaborative research and offers courses that disseminate knowledge about conflicts and their causes. CICR also coordinates joint research of academics and practitioners from governmental, nongovernmental, and international organizations.

Center for the Study of Democracy, Toleration, and Religion
Founded in 2006 with initial funding from the Henry Luce Foundation, the Center for the Study of Democracy, Toleration, and Religion conducts research and training on the interfaces of and tensions between religion, toleration, and democracy in the world. The center’s goals include aiding in the development of new strategies to promote religious-secular tolerance and working toward building a new subfield on religion and international affairs.

Picker Center for Executive Education
The Picker Center, founded in 1999 with a gift from former SIPA dean Harvey Picker, is dedicated to meeting the educational needs of mid-career learners who cannot attend graduate school full time. The center offers the Executive MPA and numerous nondegree executive education programs for organizations ranging from the New York City government to the government of Guangdong Province in China.

Affiliated Regional Institutes and Centers

Center for Iranian Studies
Center for Palestinian Studies
East Central European Center
European Institute
Harriman Institute for Russian, Eurasian, and Eastern European Studies
Institute of African Studies
Institute of Latin American Studies
Center for Brazilian Studies
Middle East Institute
South Asia Institute
Weatherhead East Asian Institute

AFFILIATED INSTITUTES AND CENTERS
SIPA’s programs are further enhanced by the School’s affiliation with Columbia’s regional institutes and research centers. The regional institutes support SIPA’s interdisciplinary curriculum through courses in modern history, politics, languages, and cultures that are offered throughout the University. The centers provide a forum for research and programming that brings together faculty and students with a wide variety of interests. Each year, the institutes and centers convene conferences, seminars, exhibits, films, and lecture series.

Affiliated Research Institutes, Centers, and Projects
Center for International Business Education and Research
Center for Urban Research and Policy
Council for European Studies
The Earth Institute
Gulf/2000 Project
Initiative for Policy Dialogue
Institute for Social and Economic Research and Policy
Institute for the Study of Human Rights
Security Council Report
AN END TO CONFLICT: THE CENTER FOR INTERNATIONAL CONFLICT RESOLUTION (CICR)

GUÉHENNO NAMED NEW CICR DIRECTOR
Jean-Marie Guéhenno was appointed director of the Center for International Conflict Resolution and director of SIPA’s new specialization in International Conflict Resolution in August 2010. A highly distinguished practitioner and scholar, Guéhenno has been at the forefront of efforts to address the conflicts in Africa and strategic challenges from Afghanistan to Kosovo and Georgia. He previously served as United Nations under-secretary-general for peacekeeping operations from 2000 to 2008, where he led the largest expansion of peacekeeping in the history of the UN, overseeing approximately 130,000 staff on 18 missions. Before joining the United Nations, Guéhenno was director of policy planning in the French Ministry of Foreign Affairs, ambassador to the Western European Union, and chairman of the French Institute of Higher Defense Studies.

In addition to teaching at SIPA as the Arnold A. Saltzman Professor of Professional Practice in International and Public Affairs, Guéhenno serves as associate director of the Saltzman Institute of War and Peace Studies. He is also the chairman of the Board of a Geneva-based NGO, the Center for Humanitarian Dialogue, and is a nonresident senior fellow at the Brookings Institution.

These are among the many programs and events CICR sponsored in 2010–2011:

PSIA AND CICR PARTNERSHIP: UNITED NATIONS OUTREACH WEEK (FEBRUARY 28–MARCH 3)
The Paris School of International Affairs and CICR brought together 25 students from Paris with 25 of their peers from New York. Led by Lakhdar Brahimi, former special representative of the UN secretary-general, and Jean-Marie Guéhenno, the program provided graduate students from two of the world’s leading international affairs programs the opportunity to learn from major actors in the field, most notably from the United Nations and Columbia University, and to establish relationships across the Atlantic.

CICR STUDENTS UNDERTAKE FIELD RESEARCH IN LIBERIA, TOGO, AND DRC
CICR’s Practicum Series, “Drivers of Conflict and Peace,” is designed to increase students’ practical understanding of conflict dynamics and approaches to peace, and to enhance their technical skills in program design and management through research and field experience. Partnering with major actors in the field—such as UN agencies, multilateral organizations, and regional bodies—three student teams conducted a two-week scoping mission and a 10-week data collection mission in the Democratic Republic of the Congo, Liberia, and Togo, respectively.

APPLIED INTERNATIONAL PEACE BUILDING
One of the first courses to be offered through the Center for International Conflict Resolution, Applied International Peace Building remains popular a decade after its launch. Sri Lanka, Congo, Lebanon, and Kenya are a few of the global hotspots where its students have helped mediate, prevent, and resolve violent conflicts.

The course teaches students practical skills such as mediation, conflict resolution, and program design. Students then complete individual international assignments over the summer for clients such as the United Nations Development Programme and nongovernmental organizations.

Applied International Peace Building was launched by Zach Metz in 2001. Metz serves as director of Peacebuilding Practice at Consensus, a consulting firm that specializes in peacebuilding, negotiation, and conflict resolution.

Since its introduction, nearly 150 students have taken the course and completed international peacebuilding assignments. In one project, a student worked with an Afghan organization to write a dictionary of traditional, local peacemaking terms. In another, a student worked with a Colombian organization to demobilize paramilitary fighters.

During the summer of 2011, students traveled to Cyprus, East Timor, and other countries. Many will go on to work in conflict resolution, diplomacy, or another related field, Metz says.

“The number of people who go directly back into the field as professionals is increasing,” he notes. “Many organizations are starting to incorporate peacebuilding and conflict sensitivity into their operating mandate, so our students and the skills that they bring are in demand.”
People strolling down Columbia’s College Walk last November witnessed an unusual sight: A futuristic, electric blue vehicle zipping across the sidewalk.

It was the new zero-emission Nissan LEAF, on campus to demonstrate environmentally sustainable transportation.

The car was part of SIPA’s Leaders in Global Energy lecture series. Nissan Executive Vice President Carlos Tavares and a team of company designers and marketers offered an overview of the LEAF and an examination of the challenge of climate change.

Creating sustainable energy while protecting the environment and reaffirming corporate citizenship is one of the great challenges of this century. The Leaders in Global Energy series, supported by a gift from EDP-Energias de Portugal, is a centerpiece of SIPA’s initiative to identify solutions. The lectures were organized and moderated by visiting professor Manuel Pinho, former Portuguese minister of economy and innovation.


Tanaka said the world will require a global transformation in how energy is produced and consumed. He indicated fossil fuels will continue to provide much of the world’s energy but must be made more costly.

“We are now saying that the cheap energy age is simply over,” Tanaka said. “In the 21st century, we must have a different paradigm—high energy prices.”

SIPA will continue its well-received Leaders in Global Energy series in 2011–2012, with additional lectures by prominent leaders in government and the energy industry.
FACULTY

FACULTY AT COLUMBIA’S SCHOOL OF INTERNATIONAL AND PUBLIC AFFAIRS ARE SEARCHING FOR SOLUTIONS TO SOME OF THE WORLD’S MOST CHALLENGING PROBLEMS, DRIVING ECONOMIC AND SOCIAL PROGRESS, AND EQUIPPING THE THINKERS AND LEADERS OF TOMORROW.

They are the foremost scholars, researchers, and practitioners in their fields. They have come to SIPA from the highest levels of academic, government, non-government, nonprofit, and private-sector institutions, including the Council on Foreign Relations, the Inter-American Development Bank, the New York City Mayor’s Office, the United Nations, the White House, the World Bank, and the World Trade Organization.

These faculty shape SIPA’s research agendas and curriculum, publish widely in leading journals and online forums, serve on editorial and advisory boards, and consult for governments and agencies in the United States and around the world.
SIPA and Columbia University offer an innovative graduate education that is energized by the dialogue between the academic and the policy worlds. SIPA’s faculty teach a curriculum of more than 450 courses per year, supplemented by more than 800 courses across the University in which SIPA students may enroll.

Each year, SIPA recognizes faculty who excel in the classroom. The Distinguished Teaching Award is offered in two categories: courses with 45 students or more; and courses with fewer than 45 students. Students select the award winners through an online ballot.

Scott Barrett was awarded the Distinguished Teaching Award for courses with fewer than 45 students for teaching “Climate Change Policy.” Professor Barrett is the Lenfest–Earth Institute Professor of Natural Resource Economics at SIPA and The Earth Institute. His research focuses on transnational and global challenges, ranging from climate change to infectious diseases.

“He makes a deeply complex issue easy to understand without making it too simple.”

Alan Brott was awarded the Distinguished Teaching Award for courses with 45 students or more for teaching “Accounting for International and Public Affairs.” Professor Brott serves as an adjunct associate professor at SIPA and the Columbia Business School. He specializes in financial accounting and the choices that management makes in financial reporting. He is a former partner at Ernst & Young.

“Professor Brott is a credit to the University. His teaching is top class,
SIPA and Columbia University recently lost a highly respected historian, social theorist, and political activist. Professor Manning Marable died April 1 at the age of 60, less than a week before publication of his long-awaited biography of Malcolm X.

Marable was the M. Moran Weston and Black Alumni Council Professor of African-American Studies and Professor of History and Public Affairs at Columbia University.

"Manning’s life and work demonstrates both the extraordinary dedication of the scholar and the importance of scholarship in exploring the complexity of life," said President Lee C. Bollinger. "This is a great loss not only for Columbia, but also for an academic field and a society that has benefited so much from his pioneering work."

Marable authored nearly 20 books and more than 275 scholarly articles. His final book, *Malcolm X: A Life of Reinvention*, was the product of his life’s work. It has become a best seller, redefining the legacy and challenging popular portrayals of Malcolm X.

“He devoted his life to the struggle for racial equality and social justice in the United States,” said Dean John H. Coatsworth. “He was a towering intellect and a man of immense personal courage.”


Bentley MacLeod. “Great Expectations: Law, Employment Contracts, and Labor Market Performance.” In Handbook of Labor Eco-


ADMISSIONS
Applicants for admission to SIPA’s master’s programs share a common aspiration: to make a difference in the world. The ideal candidates are passionate, committed, accomplished, and possessed of tremendous potential to accomplish even more. They choose to apply to SIPA because of its location in New York City and at Columbia University, the breadth of its curriculum, and its global reach—reflected in a diverse student body, extensive alumni network, and international partnerships.

The average age of incoming students for the two-year master’s programs is 27, with most applicants having several years of professional experience. They come from an extraordinary variety of academic and professional backgrounds, including all branches of government in the United States and abroad, private-sector employers, nongovernmental organizations, and the military. A very small number of applicants are admitted directly from undergraduate programs. The 14-month Program in Economic Policy Management (PEPM) attracts mid-career professionals; the average age of a PEPM applicant is 33. The Program in Environmental Science and Policy (PESP) attracts applicants of varied ages with an interest in managing human interactions with natural systems. Applicants to the Executive MPA (EMPA) program maintain full-time employment and attend classes in the evenings or on Saturdays.

The 2010–2011 application and admission cycle reflected global events and other developments. The lingering effects of the 2008–2009 financial and economic crises continued to spark interest in public service. Applications to the two-year Master of Public Administration (MPA) programs were up nearly 20 percent for a second straight year, while applications to the Master of International Affairs (MIA) program were down slightly. In its second year, the MPA in Development Practice program continued to gain momentum with an impressive 36-percent increase in applications. However, applications to the specialized degree programs did reflect the turbulent economic climate. Many applicants to these programs apply for funding from employers or special grant programs, sources not immune to global economic events. As a result, applications to the Environmental Science and Policy Program, the Program in Economic Policy Management, and the Executive MPA program collectively declined by 15 percent.

FELLOWSHIPS
SIPA attracts the best students and the brightest minds from around the world, regardless of their financial circumstances. Enrolling top students is critical to the School’s success, and SIPA offers a wide variety of fellowships and financial support to
SIPA STUDENTS HAIL FROM 104 DIFFERENT COUNTRIES

Albania  Argentina  Armenia  Australia  Austria  Azerbaijan  Bangladesh  Belgium  Belize  Bosnia and Herzegovina  Brazil  Bulgaria  Burkina Faso  Burma  Cambodia  Cameroon  Canada  Chile  China  Colombia  Comoros  Croatia  Czech Republic  Denmark  Dominican Republic  Ecuador  Egypt  El Salvador  Ethiopia  Fiji  France  Gambia  Georgia  Germany  Ghana  Greece  Grenada  Guatemala  Haiti  Honduras  Hong Kong  Hungary  India  Indonesia  Iran  Iraq  Ireland  Israel  Italy  Ivory Coast  Jamaica  Japan  Jordan  Kazakhstan  Kenya  Kuwait  Kyrgyzstan  Lebanon  Liberia  Lithuania  Malawi  Malaysia  Mauritania  Mexico  Mongolia  Morocco  Nepal  Netherlands  New Zealand  Nicaragua  Nigeria  Norway  Pakistan  Peru  Philippines  Poland  Romania  Russia  Sao Tome and Principe  Saudi Arabia  Senegal  Serbia  Singapore  Slovenia  South Africa  South Korea  Spain  St. Lucia  Sudan  Sweden  Switzerland  Syria  Taiwan  Thailand  Tunisia  Turkey  Uganda  Ukraine  United Kingdom  United States  United Arab Emirates  Uzbekistan  Venezuela  Yemen

help students fund their education. This support is tied to the student’s academic performance.

In 2010–2011, SIPA’s fellowship budget was $8.8 million—about 14.2 percent of SIPA’s total budget and the second largest direct expense after faculty salaries. About 14 percent of SIPA’s fall 2010 incoming class received fellowship support. First-year awards range from $15,000–$30,000 and are granted based on the strength of the admissions application.

SIPA fellowships for continuing students are linked to an instructional position (teaching or research assistant) or an administrative position (program assistant). There are also many endowed and external fellowships available to students. Students apply for second-year support during their first year. Awards are based on academic performance.

Approximately 70 percent of SIPA students who apply for fellowships for their second year receive an award. In 2010–2011, there were 218 instructional assistantships awarded and 70 administrative assistantships awarded. The amount ranged from $6,000 to $20,000.

**Foreign Language and Area Studies Fellowship**

The Foreign Language and Area Studies Fellowship is open to graduate students at

<table>
<thead>
<tr>
<th>AWARD PER SEMESTER</th>
<th>TEACHING ASST.</th>
<th>DEPT. RESEARCH/READER</th>
<th>PROG. ASST.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition credit</td>
<td>$12,500</td>
<td>$8,100</td>
<td>$4,700</td>
</tr>
<tr>
<td>Stipend</td>
<td>2,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salary</td>
<td>5,000</td>
<td>2,400</td>
<td>1,300</td>
</tr>
<tr>
<td>Total</td>
<td>$20,000</td>
<td>$10,500</td>
<td>$6,000</td>
</tr>
</tbody>
</table>

Tuition credit $12,500 $8,100 $4,700
Stipend 2,500 -------- --------
Salary 5,000 2,400 1,300
Total $20,000 $10,500 $6,000
Dozens of leading scholars and thinkers contributed to the *Journal of International Affairs* this year. Established in 1947, the Journal is the oldest student-run journal of international affairs in the United States and the second oldest international affairs journal worldwide. Through the years, its student editors have published articles by such renowned writers and leaders as Hannah Arendt, Margaret Mead, Zbignew Brzezinski, Noam Chomsky, and Strobe Talbott. Issued semi-annually, the Journal’s readership now extends to more than 80 countries. Each issue brings together a diverse group of scholars and practitioners to debate a topic of global concern.

“Innovating for Development,” published in fall 2010, focused on how technology shapes policies on energy, natural resources, and climate change and how government can foster innovation in these fields. To launch the issue, the *Journal* hosted a Thought Leadership Forum on December 6, bringing together a panel of experts to discuss how technology shapes public policies on energy, natural resources, and climate change and how governments can foster innovation in these fields.

The spring 2011 issue, “Sino-Indian Relations,” focused on the emerging markets of China and India and how their relationship will have increasing influence over international affairs. Top scholars from around the world examined whether the two powers are destined for confrontation or cooperation. On April 25, the *Journal* held its second Thought Leadership Forum, “China and India: Confrontation or Cooperation?” Panels included Ian Bremmer, president of the Eurasia Group, and Parag Khana, author and senior research fellow at the New America Foundation.

The 2010–2011 student editorial board comprised Rikha Sharma Rani (editor-in-chief), Xin Dong, Diyana Ishak, Géraldine Ang, Annika Allman, Jesse Walter, Eileen Liu, Cynthia Bernstein, José Santiago Vericat, Marquis Clayton, Gillian Ping Tee, and Reda Cherif.

Columbia University who are U.S. citizens or permanent residents and concentrate in modern foreign languages and related international or area studies. The fellowships are awarded by a University-wide committee, require the continued study of the language and area, and provide $18,000 in tuition credit plus a $15,000 stipend for the academic year.

**Interschool Fellowships**

Interschool fellowships are need-based awards for U.S. citizens or permanent residents, and are administered through Student Financial Services. Any Columbia University student who meets the very specific eligibility requirements can apply.

SIPA also participates in several programs to ensure U.S. military veterans are well represented in the student body. For many years, SIPA has hosted Foreign Affairs Officers (FAO) from the U.S. Armed Forces and works to tailor the study schedule to meet FAO program needs. SIPA also participates in the Yellow Ribbon program, which matches SIPA fellowship awards.

**Lemann Fellowships**

Established in 2009 with a $3 million endowed gift from Brazilian entrepreneur Jorge Paulo Lemann, Lemann Fellowships promote student exchange between Columbia University’s School of International and Public Affairs and Brazil. The program provides support to SIPA students participating in the School’s dual-degree program with Fundação Getulio Vargas Escola de Administração de Empresas de São Paulo, students who live or have lived in Brazil, and for students to engage in study, research, and internships in Brazil.

**CAREER SERVICES**

The Office of Career Services (OCS) assists SIPA students in their search for internships and employment through employer outreach, career education, and career counseling. In addition, OCS is dedicated to providing lifelong service to our alumni. The Office of Career Services’ robust programming takes place on and off campus.

Each year, OCS sponsors signature events in Washington, D.C., and New York City, consisting of career panels, receptions for alumni and students, employer site visits, and informational interviews with professionals. Both events are co-sponsored by the Office of Alumni Affairs. In 2010–2011, OCS organized
143 career panels, workshops, and brown bags to help current students in their job searches.

Several new initiatives furthered the goals of the Office of Career Services. An Internship Task Force was created to find ways to increase the number of paid internships available to SIPA students. The Task Force is led by Brett Olsher, MIA ’93 and comprises Advisory Board members and SIPA administrators. Thus far, $230,000 has been raised from three donors.

With the addition of the new director of employer outreach position in fall 2010, employer branding and marketing efforts have increased and included one international trip to India and four domestic trips to Washington, D.C., Houston, San Antonio, and Chicago, resulting in 147 internships and 135 job postings.

Students and alumni can now stay connected through SIPA’s official LinkedIn group: the SIPA Alumni and Student Network. The SIPA LinkedIn group, which has topped 3,000 members and is growing steadily, includes graduates from diverse career fields and is an excellent tool for networking and obtaining informational interview contacts.

**Employment Trends**

The Office of Career Services surveys students about their employment status just before graduation and again six months later. Based on the survey results:

<table>
<thead>
<tr>
<th>YEAR OF GRADUATION</th>
<th>MIA</th>
<th>MPA</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td>2007</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td>2008</td>
<td>94%</td>
<td></td>
</tr>
<tr>
<td>2009</td>
<td>86%</td>
<td>77%</td>
</tr>
<tr>
<td>2010</td>
<td>93%</td>
<td>85%</td>
</tr>
<tr>
<td></td>
<td>84%</td>
<td>89%</td>
</tr>
</tbody>
</table>
### Class of 2010 Employment by Sector

<table>
<thead>
<tr>
<th>Sector</th>
<th>MIA</th>
<th>MPA</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Reporting</strong></td>
<td>336</td>
<td>269</td>
</tr>
<tr>
<td><strong>% of Total Employed</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Median Salary</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Reporting</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Median Salary</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Public Sector</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foreign Government</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multilateral Organizations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>State/Local Governments</td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Government</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Private Sector</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consulting</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Finance/Banking</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Law</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other—Business Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Nonprofit Sector</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foundations/Institutions</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nongovernmental Organizations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Interest/Advocacy</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Research/Think Tank</td>
<td></td>
<td></td>
</tr>
<tr>
<td>University/Education</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Further Study</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

**Six months out**, the MIA and MPA employment rates for 2010–2011 were 84.3 percent and 88.5 percent, respectively. These percentages reflect an increase of 7.8 percent for MIAs and 3.9 percent for MPAs as compared to 2009–2010. These increases can be attributed to improvement in the economy and more hiring in the private sector, specifically in finance, banking, and business services. While the percentage of students who obtained employment in the private sector increased for MIA as well as MPA students, there was a corresponding decrease in public sector employment as federal and state government hiring has slowed.

**OCS** takes a serious, personalized approach in cultivating its relationships with employers. In a survey of on-campus employers, more than 90 percent of the respondents were very satisfied with their recruiting experience at SIPA, citing, in particular, the responsiveness of the OCS staff; and 91 percent were satisfied or very satisfied with the caliber of SIPA students they interviewed.

**Internships**

Internships are an integral part of the student experience at SIPA. Students are placed in substantive positions around the globe, ranging from the United Nations to the World Bank, the U.S. Department of State to the Government of Pakistan, from Goldman Sachs to Deloitte Consulting, and from Sony to PepsiCo. Most students complete their internships during the summer break between their first and second year, and some work on internships during the academic year. Students are required to work a minimum of 120 hours at an internship for 1.5 credits and can earn up to three internship credits. Many work beyond the three-credit limit on a noncredit basis for the additional experience. The Picker Fieldwork Abroad Fund provides scholarship stipends to students who go abroad to pursue summer internships.
“I spent the past summer working in the Post-Conflict and Disaster Management Branch of the United Nations Environment Programme (UNEP), where I was in charge of development of a coordination strategy among actors in Haiti who are a part of the ‘improved stoves’ network. Some of my major accomplishments included organizing and conducting baseline information surveys of household and institutional energy use in four IDP camps and three neighborhoods in Port-au-Prince. I created a detailed matrix of all actors involved in the improved stoves field in Haiti and developed a proposal for an Improved Stoves Strategy to be a part of UNEP’s Clean Energy Programme in Haiti.”

Megan Rapp, MIA ’11, Economic and Political Development

“At the U.S. Department of State, Bureau of Democracy, Human Rights, and Labor, I drafted memos on arms treaties and the potential for U.S. ratification of international human rights treaties; monitored the progress of resolutions at the UN Human Rights Council in Geneva; and attended meetings with a variety of stakeholders inside and outside the U.S. government. My most meaningful task was collaborating with the National Security Council to write a statement for President Obama that was released on the International Day in Support of Victims of Torture.”

Alan Krill, MPA ’11, Human Rights

“I worked at the Intelligence Knowledge Development Team Tampa (IKD-Tampa), which is a component of U.S. Africa Command (Africom). IKD-Tampa tracks military, political, and economic affairs in the Horn of Africa countries. I was responsible for tracking terrorism and weapons smuggling through three countries in the Horn of Africa. During both internships, I filled in for someone who was no longer there, which allowed me to be an integral member of the team. I was charged with briefing the senior leaders of IKD-Tampa and Africom on the daily situation in my area of focus.”

Michael Harmon, MPA ’10, International Security Policy

“I interned at Women’s World Banking. My duties included the assessment of microfinance institutions (MFIs) market potential for management products and tracking the MIX Market Top 200 MFIs’ ranking variations between 2008 and 2010. I analyzed MFIs performance indicators of profitability, efficiency, and portfolio quality and conducted desk research on political, economic, and financial institutional risk, according to geographical areas of representation (Latin America and the Caribbean, South and East Asia, Eastern Europe and Central Asia, sub-Saharan Africa, the Middle East and North Africa). I also assessed microfinance regulation and supervision, business environment for small and medium enterprises, and macroeconomic stability within countries of given MFIs.”

Nathalie Picarelli, MIA ’11, International Finance and Economic Policy

SELECT INTERNSHIP CLIENTS

ABC News
Acumen Fund
African Development Bank
Barclays Capital
Bloomberg New Energy Finance
Booz and Co.
CARE International
Carnegie Moscow Center
Central Intelligence Agency
Clinton Global Initiative
Council on Foreign Relations
Credit Suisse
Defense Intelligence Agency
Deloitte Consulting, LLP
Education Pioneers
Endeavor Global
Environmental Protection Agency
ExxonMobil
Global Health Strategies
Goldman Sachs
Government of Pakistan
Grameen America
Human Rights Watch
Institute for Transportation and Development Policy
International Labor Organization
Millennium Cities Initiative
National Endowment for Democracy
The Nature Conservancy
New York City Government
Open Society Institute
Oxfam India
PepsiCo
Search for Common Ground
Sony Pictures
Standard and Poor’s
UNICEF
United Nations Environment Programme
U.S. Africa Command
U.S. Department of Commerce
U.S. Department of State
Women’s World Banking
World Bank
The Office of Alumni Affairs maintained its robust calendar of events in New York and Washington, D.C., while providing alumni around the world with opportunities to hear SIPA faculty and deans speak on a number of timely subjects. In Bogotá, Colombia, Dean John H. Coatsworth discussed President Obama’s Latin American policy; in Santiago, Chile, he and Thomas J. Trebat, executive director of the Institute of Latin American Studies, gave a talk entitled, “Is the United States in Decline? Lessons for Chile and Latin America”; and in São Paulo, Brazil, Dean Coatsworth and Professor Trebat shared their views on “Brazil and the United States: Global Partners or Competitors?”

Senior Associate Dean Troy Eggers visited Asia and hosted receptions with SIPA alumni in Beijing, Tokyo, and Seoul. Professor Dorian Warren engaged Washington, D.C. alumni in a candid conversation on the U.S. midterm elections and Obama’s presidency. Kenneth Prewitt, Carnegie Professor of Public Affairs and vice president for Global Centers, spoke with alumni in San Francisco on “the role of ‘race’” in U.S. Census-taking, and at Reid Hall in Paris, he addressed SIPA and Columbia alumni on Columbia as a global university.

Three spring events were particularly noteworthy: SIPA’s 11th annual Global Leadership Awards Dinner, held on April 14 at the Mandarin Oriental Hotel, honored Paul A. Volcker, former chairman, Board of Governors of the Federal Reserve System; Mitchell D. Silber, MIA ’05, director of Intelligence Analysis, New York Police Department; and WITNESS, the Global Human Rights Organization. The following evening, International Fellows were invited back to campus for a reception and talk by Dr. David Ottaway, IF ’63, and senior fellow, Woodrow Wilson International Center for Scholars, on “Revolution and Counterrevolution in the Arab World.” The week’s activities concluded on April 16, when more than 150 alumni attended SIPA’s third annual Alumni Day with keynote speaker Susie Gharib, MIA ’74, anchor of PBS’s “Nightly Business Report.”
Alumna Jian Ni “Nina” Sun, MIA ’01, was awarded the Columbia Alumni Medal at the 2011 University Commencement. The Alumni Medal is the highest honor bestowed by the Columbia Alumni Association for distinguished service to the University.

Sun holds a Master of International Affairs focusing on international business. She is cofounder of Sunnybund Consulting, Inc., a public relations agency in Shanghai, China. She serves as copresident of the Columbia Alumni Association of Shanghai and is the international advisory board member for Columbia’s Global Center in Beijing.

“Students who come to SIPA want to become future global leaders,” she said. “They also want to do more things for society.”

Through Sun’s leadership and public relations expertise, Columbia University is featured regularly in Chinese mainstream media. She worked to recruit more than 200 Chinese media executives to SIPA’s Picker Center for Executive Education for management training. Sun also worked with Teachers College faculty to introduce progressive education philosophies and programs to Chinese schools.

The Columbia Alumni Medal, first awarded in 1933, recognizes alumni for service to the University—including its schools, alumni associations, regional Columbia Clubs, and University-wide initiatives.
On the expense side, SIPA continued to make significant investments in financial aid and student services. The fellowship budget has increased by more than 50 percent in the past four years. It rose 17 percent in 2010–2011 to $8.8 million. Student employees (teaching assistants, program assistants, and the like) earned an additional $1.2 million. SIPA also added staff in the Office of Student Affairs and the Office of Career Services. The largest expense in SIPA’s annual budget is for faculty, including salaries, fringe benefits, and support for research and teaching (up 15 percent). SIPA also made substantial investments in Information Technology in 2010–2011, adding staff and replacing older computers, upgrading classrooms, and replacing servers (up 58 percent).

Though SIPA plans to move to a new building in Manhattanville within the next decade, capital outlays to expand and improve space in the International Affairs Building will be necessary in the meanwhile to accommodate additional faculty, provide space for new centers or institutes, enhance student services, and upgrade classrooms. In the coming year, SIPA will open—and provide space for—a new Center on Global Economic Governance. Over the next two years, a major portion of SIPA’s unrestricted fund balances will be invested in expanding and improving the School’s existing physical facilities. (Note that most of SIPA’s accumulated fund balance of $18.2 million consist of gifts and grants already committed to specific programs and activities).
## Statement of Activities

For the Fiscal Year Ended June 30, in Thousands

### Revenues

#### Educational Revenues
- **Other Education Related Receipts**: 2,244 (2011), 1,643 (2010)
- **Application Fees**: 236 (2011), 241 (2010)

#### Grant Revenue
- **Private Grants**: 1,337 (2011), 1,205 (2010)
- **Grant Indirect Cost Recovery**: 121 (2011), 117 (2010)
- **Subtotal—Grant Revenues**: 1,767 (2011), 1,710 (2010)

#### Current Use Gifts

#### Investment Income
- **Non-SIPA Endowments Allocated to SIPA Use**: 1,582 (2011), 1,507 (2010)

#### Fund Transfers to SIPA from Other Units
- **Subtotal**: 838 (2011), 543 (2010)

### Total Revenues

- **2011**: $66,594
- **2010**: $58,378

### Expenses

#### Direct Expenses
- **Instruction and Faculty Support**: 16,610 (2011), 14,432 (2010)
- **Scholarship and Stipends**: 8,811 (2011), 7,520 (2010)
- **Student Services**: 4,405 (2011), 3,725 (2010)
- **Information Technology**: 1,783 (2011), 1,335 (2010)
- **External Affairs and Fundraising**: 1,626 (2011), 1,273 (2010)
- **Major Equipment**: 293 (2011), 13 (2010)

#### Transfers Out of SIPA to Other Columbia Units
- **Transfers to Central University**: 13,930 (2011), 12,968 (2010)
- **Transfers to the Arts and Sciences**: 8,337 (2011), 8,940 (2010)
- **Transfers to Plant (Construction/Renovation)**: 254 (2011), 276 (2010)
- **Budget Allocations to Other Columbia Units**: 456 (2011), 254 (2010)
- **Other Transfers**: (52) (2011), 233 (2010)

### Total Expenses

- **2011**: $62,042
- **2010**: $56,482

### Operating Increase/Decrease

- **2011**: $4,551
- **2010**: $1,896

### Beginning Fund Balance

- **2011**: $13,626
- **2010**: $11,665

### Ending Fund Balance

- **2011**: $18,178
- **2010**: $13,561

This statement is intended to present a managerial view of SIPA and has not been prepared according to generally accepted accounting principles (GAAP).
On a similar track, the School of International and Public Affairs set an original goal of $75 million by 2011, and then raised $87 million by the end of fiscal year 2011. In light of its success, SIPA is expanding its own campaign goal, and details will be made public during the 2011–2012 academic year.

SIPA's fundraising has benefited from the active support of countless alumni and friends, including the members of the School's Advisory Board and its new Campaign Advisory Council. In the past year, nine new fellowship endowments were created, each matched one to one with funds from the John W. Kluge bequest to Columbia, $30 million of which has been allocated to SIPA for fellowship support.

Gifts to SIPA help expand the educational opportunities available to our remarkable students and faculty by supporting fellowships, faculty positions, research institutes, special programs, and internships, among other priorities. One hundred percent of the gifts to SIPA's Annual Fund and the proceeds from the Global Leadership Awards Dinner as well as many other significant gifts to the School support financial aid for deserving students. Thanks to the generosity of SIPA alumni and friends, the School has experienced an unprecedented level of fundraising success.

The chart on the following page reflects dollars actually gifted to SIPA, and excludes pledges. With nearly $11.8 million raised, FY 2011 was a banner year for SIPA. The School also celebrated a record year in terms of Annual Fund success, with almost 1,200 donors (approximately 7.4 percent of SIPA's addressable alumni.)

“I was able to attend the School of International Affairs (as it was then named) because of fellowships, a Woodrow Wilson Fellowship in my first year and an Alice Stetten Fellowship in my second year. My experience at SIA—in the classroom, with excellent professors and bright students, as an editor of the Journal of International Affairs, and in the larger world of Columbia University and New York City—has made a huge difference in my life. I have been fortunate to have had a diverse, interesting, and global career because of my training at SIA, and I am eternally grateful. That is why I am trying in a small way to give other promising students the opportunity of a lifetime that I had: a SIPA education.”

Joan E. Spero is a senior research scholar at Columbia University’s School of International and Public Affairs, where she researches and writes about international philanthropy and its role in the global system. From 2009 to 2010, Ms. Spero was a visiting scholar at the Foundation Center. From 1997 to 2008, she served as president of the Doris Duke Charitable Foundation, which makes grants in the performing arts, environmental preservation, medical research, and prevention of child abuse. Ms. Spero also served in the U.S. Department of State as undersecretary for economic, business, and agricultural affairs, and held several positions at American Express Company, the last being executive vice president for corporate affairs and communications. Ms. Spero graduated Phi Beta Kappa from the University of Wisconsin and holds a master’s degree in international affairs and a doctorate in political science from Columbia University; she is a member of SIPA’s Campaign Advisory Council.
MARKET VALUE OF SIPA ENDOYMENETS (in millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Market Value (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>47.5</td>
</tr>
<tr>
<td>2010</td>
<td>54.4</td>
</tr>
<tr>
<td>2011</td>
<td>68.5</td>
</tr>
</tbody>
</table>

**SELECTED MAJOR GIFTS**

**LEMMAN FUND FOR GLOBAL ECONOMIC GOVERNANCE**
Created with a gift from the Brazilian entrepreneur Jorge Paulo Lemann, the fund will support the creation of a new Center on Global Economic Governance at SIPA. The Center will be launched in the fall of 2011. It will bring together academic economists and social scientists, government and business leaders, and other experts to discuss critical issues facing the global economy. The Center will foster new research by leading academic specialists and practitioners, convene discussions among thought leaders in each area, and follow up with targeted meetings and publications designed to influence both policy decisions and the institutions that make them.

**LUKSIC FELLOWSHIPS FOR CHILE**
Created with a gift from Chilean industrialist Andronico Luksic, this gift is intended to strengthen governance and policymaking in Chile by preparing existing and emerging leaders through participation in SIPA’s MPA Program in Economic Policy Management or the MPA Program in Environmental Science and Policy. Candidates will be residents of Chile with proven and current experience working in the nation’s public good, specifically in areas related to governance, public service, and public policy.

**SAINSBURY FUND FOR AFRICA**
Created with a gift from the British businessman Lord David Sainsbury, the fund provides fellowships for residents of Africa or for students interested in Africa. The fund will also support internships, workshops, and other activities involving students and scholars working on projects related to Africa.

**MINISTRY FOR THE ENVIRONMENT, LAND AND SEA, GOVERNMENT OF ITALY**
For the Center for International Conflict Resolution in order to establish a Fund for Global Environment and Conflict Resolution, which is being used to support research, teaching, scholarship, and program administration in the fields of conflict prevention, conflict resolution, postconflict reconstruction, sustainable development, security, and the global environment.
Harley Lippman, MIA ’79, is the founder and CEO of Genesis 10, a leading business and technology consulting firm that delivers innovative consulting and workforce solutions to some of the biggest corporations in the world. Genesis 10 employs more than 3,000 people and consultants nationwide. Prior to founding Genesis 10, Mr. Lippman was founder and chief executive officer of Triad Data, Inc., an information technology consulting firm, from 1986 to 1998. In addition to being a member of SIPA’s Advisory Board, he is a member of the Board of Directors for the New Group Theatre Company, president of the America-Israel Friendship League, and former public director for the New York Mercantile Exchange, to name a few. Mr. Lippman graduated summa cum laude from Stony Brook University.

“SIPA was one of the best experiences in my life. I met exceptional people who cared about the world and making it a better place. And they had the intellectual firepower from their education at SIPA to make a difference. It is my privilege to be a part of SIPA today and help make that difference.”

Marian Weber, EMPA ’07, is the director of business development at the Natural Resources Defense Council. She joined NRDC from the financial sector, where she worked with hedge funds, high frequency trading firms, asset managers, and pension funds. Ms. Weber spent nearly seven years at Goldman Sachs, including as a vice president in equity research sales. She also served on the Young Professional Advisory Board of the Mentoring Partnership of New York. Ms. Weber is a graduate of Yale University and Columbia University’s School of International and Public Affairs.

“The SIPA experience encourages you to make a positive impact on the world, whether your interests lie in public policy, socially minded business, or nonprofits. More importantly, the SIPA experience provides you with the training, tools, and ongoing support to do it. My Executive MPA degree enabled me to transition from the finance industry into my current role at a leading environmental nonprofit organization, where I have the privilege to work with many fellow SIPA alums. I am honored to be a part of this unique network of friends, mentors, and faculty and am eager to contribute to helping SIPA carry out its exceptional vision.”

Marian Weber, EMPA ’07, is the director of business development at the Natural Resources Defense Council. She joined NRDC from the financial sector, where she worked with hedge funds, high frequency trading firms, asset managers, and pension funds. Ms. Weber spent nearly seven years at Goldman Sachs, including as a vice president in equity research sales. She also served on the Young Professional Advisory Board of the Mentoring Partnership of New York. Ms. Weber is a graduate of Yale University and Columbia University’s School of International and Public Affairs.
DONOR LIST

$500,000+
Anonymous
EDP—Encargas de Portugal, S.A.
Vladimir V. Kuznetsov, MIA ‘91, IF ‘90
Jesus Paulo Lemann
Andrónico Luksic/E. Abaroa Foundation
John Templeton Foundation

$100,000–$499,999
Estate of Julius G. Blocker
Arminio Fraga
Irish Aid
Henry Luce Foundation
Brett A. Osher, MIA ‘93
David B. Ottaway, IF ‘63
Smith Richardson Foundation
David John Sainsbury/The Gatsby Charitable Foundation
Jeffrey L. Schmidt, IF ‘79, CERT ‘79
Jeffrey L. Schmidt Fellowship Charitable Trust
The Spencer Foundation
Maurice Samuels, MIA ‘93
Veolia Environment

$25,000–$99,999
Amy Levine Abrams, MIA ‘81, IF ‘81
Aframis Foundation
Georgia Adams, MIA ‘83 and Charles Adams, MIA ‘83
William Vincent Campbell
Carnegie Corporation of New York
Alexander Georgiadis, MIA ‘85/Krinos Foods Canada Ltd.
A. Michael Hoffman, MIA ‘69, IF ‘69
Nemir Kirdar/Investcorp
Marc St. John, MIA ‘84, IF ‘84 and Julie Newton St. John, MIA ‘85
Ipek Nürcen Taha, MIA ‘93 and Shwan I. Taha

$10,000–$24,999
Anonymous
Reid David Aubuch, MIA ‘81, IF ‘81 and Adrienne Petite Aubuch
Roger R. Baumann, IF ‘84, MIA ‘85 and Julie Baumann
Matthew Boyer, MIA ‘94
Kim Christopher Bradley, MIA ‘83
Michael James Brandmeyer, MIA ‘95, IF ‘95
Brazilian-American Chamber of Commerce
Edward T. Cloonan, MIA ‘77 and Linda Cloonan
Financial Women’s Association of NY Educational Fund
Sonia Gardner/Avenue Capital Management
Richard S. Goldberg
Donald Lloyd Holley, MIA ‘59
Anuradha T. Jayanti/Reva Trust of Anuradha Jayanti
Robert I. Kopech, MIA ‘77
Sidney & Robert Katzman Foundation

$5,000–$9,999
Magdhan Muratovich Auezov, MIA ‘98
James L. Broadhead, IF ‘83
Pamela Casalduici, MIA ‘89
Robert Meade Chilstrom, MIA ‘69, CERT ‘69 and Buena H. Chilstrom
Susie Ghani, MIA ‘74/Nazem Family Foundation
George Franz Hollendorfer, MIA ‘01
Alex and Julianna Kays
Vuslat Sabanci, MIA ‘96 and Ali Izzam Sabanci
Arnold A. Saltzman/Saltzman Foundation
Brent Scowcroft
Zvi Solomon, MIA ‘97/Achim Foundation
Joel D. Tauber
Paul Wayne Thurman
Neale X. Trangucci, MIA ‘81, IF ’81
Enzo Viscusi

$2,500–$4,999
Norton and Ann Bell
Laurence Dara Berger, IF ‘70
John William Dickey, MIA ‘92
Mary S. Ginsberg, MIA ‘78, IF ‘78
Marietta Angela Ries Laviaca, MIA ‘94
Claudette M. Mayer, MIA ‘76, IF ‘76
Media Rights Capital/Modium Wiczyk and Assaf Satchu
Mitchell Darrow Silber, MIA ‘05 and Beth Ann Silber
Frank C. Wong, MIA ‘82
Feng Jason Xu, MIA ‘96

$1,000–$2,499
Anonymous
Robert Oswald Abad, MIA ‘98
Lisa S. Anderson, CERT ‘76
Halie J. Bennett, MIA ‘92
Michael Paul Benz, MPA ‘10
Robin L. Berry, MIA ‘78
Blinken Foundation/Donald and Vera Blinken
Elizabeth Cabot, MIA ‘98 and Blake Cabot
Linda K. Carlisle, MPA ‘81
John and Patricia Coatsworth
Larry Rodney Colburn, MIA ‘90

$500–$999
Anuradha Jayanti

Saurin Dinesh Shah, MIA ‘97 and Sara Elise Borden, MPA ‘95
Sandra Shahinian Lerner, MIA ‘76
Cassandra A. Simmons
Jonathan P. Simon and Anna C. Coastsworth
Julie Lynn Siskind, MIA ‘95/Jewish Communal Fund
Alfred C. Stepan, IF ‘65
Bela Szegethy, MIA ‘80, IF ‘80
Masanobu Taniguchi, MIA ‘79, CERT ‘79
David James Tsil, MPA ‘01
Daniel B. Tunstall, MIA ‘88
Yuko Usami, MIA ‘77
Eliza and Jon Weber
Allyson and Andrew Weiner
Arthur M. Yoshinami, MIA ‘80
Geoffrey Paul Ziebart, MIA ‘89, IF ‘89

$500–$999
Colin Jeffrey Aaron, MIA ‘84
Patrick Kenehan Archambault, MIA ‘99
John Keeble Bainbridge, MPA ‘91
Arlene Renee Barlec, MIA ’84
Jillian Barron, MIA ‘88
Matthias Georg Baumberger, MIA ‘05
Sefan Robert Benn,MIA ‘73
Maureen R. Berman, MIA ‘73
Thomas Lynch Bindley, MPA ‘03
Kate A. Bullinger, MIA ‘94
Paul H. Byers, IF ‘67
David C. Chauffetz, MIA ‘80, IF ‘80
Yung-Woo Chun, MIA ‘94, IF ‘94
John J. Costonis, IF ‘64
Marc P. Desautels, MIA ‘66
R. Anthony Elson, MIA ‘64, IF ‘64
Jennifer Ann Enslin, MIA ‘02
Rhonda L. Ferguson-Augustus, MIA ‘79
Robert Mark Finkel, MIA ‘88
Walter F. Frey, MPA ‘08
Kirsten Alysum Frivold, MPA ‘03
Larry S. Gage, IF ‘71
Soll Glaser, MIA ‘76, CERT ‘76
John D. Greenwald, IF ‘71
Bruce Kirkwood Harris, MIA ‘92
Peter D. Hart Research Associates, Inc.
Teresa Misty Hathaway, MIA ‘89
Mark M. Jaskowiak, IF ‘77
Horace P. Jenner, MIA ‘93, CERT ‘93
and Karuna Evelyne Shinsho, MIA ‘94
Andrea Lynn Johnson, MIA ‘89
Michone Trina Johnson, MPA ‘96
Caroline C. Kay
John J. Kerr, IF ‘76
Do-Hyung Kim, MIA ‘00
Joachim W. Kratz, MIA ‘58
Stephanie Beth Wolk Lawrence, MPA ‘93/ Boston Foundation
George M. Lazarus, IF ‘69
Ryan S. Lester, MIA ‘01 and Amy Lester
Jirawat Sophon Lheprasert, MIA ‘84
John F. Lippmann, MIA ‘49
Dallas D. Lloyd, MIA ‘58
Eric Rogen Mason, MIA ‘95
Ashley Coats Orton, MIA ’07, CERT ’07
Bruce A. Ortwine, MIA ’78
Joseph Osenni, MPA ’79
Kimberley Ostrowski, MPA ’07
Laura Otterbourg, MIA ’87
Marylyn G. Ozer, MIA ’71
William M. Packard, IF ’70
Elizabeth Sherrerd Page, MPA ’98
Angie P. Palacios
Eunha Enna Park, MIA ’89
Amitabh Passi, MIA ’05
Amal Shashikant Patel, MIA ’02 and Darcy Diane Anderson, MIA ’02
Radha N. Patel, MPA ’06
Grant R. Patrick, MIA ’81
Susan C. Patterson, MIA ’77
Kathleen A. Pauker, MIA ’79
Jessica Horan Payne, MPA ’02
Andrew Collins Peach, MIA ’98
John Edward Peck, CERT ’91
John A. Pecoul, IF ’64
Barbara Pehlivanian
Richard J. Pera, MIA ’79
Diana Carolina Pereira
Don Peretz
Jack R. Perry, CERT ’58
Ned King Peterson, MIA ’06, IF ’06
Dennis E. Pettito, MIA ’77
Lawrence C. Petrowski, IF ’69
Peter J. Pettibone
Elizabeth M. Phillips, MIA ’79
Maurice J. Picard, MIA ’81
James Brian Pieri, MPA ’07
Andrew J. Pierre, MIA ’57, IF ’57
Monica Pina Alzugaray, MIA ’11
Jeffrey M. Pinches
Amanda Pitman
Robert Walter Pituie, MPA ’96
Rachel L. Pohl, MPA ’84, IF ’84
Victor M. Poicte, MIA ’79
Sally Soo Hoo Pon, MPA ’82
David L. Porter, IF ’63
Margaret Edsall Powell, MIA ’01
Jennifer Else Powers-Darrington, MIA ’06
Chandni Sivasraumphai Prasid, MIA ’96
Sarah C. Pratt
Beatriz Pisto-Oromas, MIA ’05
Joseph Procopio, MIA ’72
Kelly Proctor, MPA ’10
James Frederick Prusky, MIA ’96
Sam Qadan, MPA ’07
Glenda Liu Quarnstrom, MIA ’77, CERT ’77
Jenik R. Radon
Chhira Raghavacharya, MIA ’01
Thomas Nelson Raines, MPA ’11
Allison Joy Ramler, MIA ’96, CERT ’96
Timothy Paul Ramsey, MIA ’93
Rekha Sharma Rani
Andrea L. Rankin, MPA ’97
David J. Ransdell, MIA ’82
Adam Clive Raphaely, MPA ’07
Jonathan Jellis Rawlings
Gary J. Readout, MPA ’80
Eunice S. Reddick, MIA ’74, IF ’74
Beth Karen Rehrman, MIA ’05
Richard T. Reiter, MIA ’85
Jason Warren Rekate, MIA ’00
Janet S. Reese-Tiden, MIA ’92
Michelle D. Rexach-Surina, MPA ’96
Russell E. Richey, IF ’65
Scott Andrew Richman, MIA ’91
Susan B. Riffkin, MIA ’69, CERT ’69
Samuel Hamilton Rikkers, MIA ’04
Eduardo Rivas, MIA ’04
Nina Camille Robbins, MIA ’11
Yoel Ephraim Robins-Paradise, MPA ’92
Debra Leigh Robertson, MPA ’02
Sara E. Robertson, MIA ’84
Pearl Theodora Robinson, CERT ’72
William Rodriguez, MIA ’91
Catherine Rodriguez, MPA ’10, IF ’10
Dorena Lynn Rodriguez, MPA ’96
Riordan J. A. Roett, MIA ’61
Andrew Romay
Patricia Rooney, MIA ’82
Susan O. Rose, CERT ’88
Kathryn Ann Rosenblum, MIA ’96
Emily Glaser Ross
Jay Ross, MPA ’11
Susan A. S. Rosthal, MIA ’71
Nathalie E. Roth, MIA ’00
Elizabeth Rothkopf, MIA ’99
Seymour Rottner, CERT ’49
Oleg Radkov Roupchin, MIA ’02
Richard C. Rowson, MIA ’90
Joanne Golden Ruchman, MIA ’77, IF ’77
Moises Rudeiman, MIA ’01
George F. Ruff, MIA ’72
Robert R. Ruggiero
Stephanie Priscilla Ruiz
Andrew James Russell, MIA ’89
Nona J. Russell, MPA ’85
Leonas Sabalunas, MIA ’58, CERT ’58
Margaret Heffin Sapping, MIA ’98
Anthony R. Saccozzano, MIA ’70
Nigora Sachdeva, MIA ’11
Haroon Saeed, MIA ’95
Carol R. Salvez, MIA ’71, CERT ’71
Simon Guadalupe Salas, MPA ’83
Alexandra Lisa Salomon, MIA ’99
Emily Saltzman Hoffner, MPA ’90
Teresita Lucia Sanabria, MPA ’89
Sybil Bess Sanchez, MIA ’97
Erica Sanders
Elizabeth Perschbacher Sands, MPA ’07
Jahmaal Lian Sands, MIA ’11
Leslie Anne Santamaria, MIA ’06
Ana Catalina Santos Ramos
Manabu Sasaki, MIA ’01
Matthew Schiavenza
Carl Schieren, MIA ’67
Klaudia M. Schmitfman, MPA ’02
Miriam Shahrazad Schive, MIA ’11
Kurt A. Schneider, MIA ’93 and Caroline
Paulus Schneider, MIA ’92
David J. Schuman, IF ’63
Chantal Schuster, MIA ’07
Ana S. Schwartz, MIA ’82
Frederick D. Seaton, MIA ’62, IF ’62
Ablene Tralee Seguin
Lynn A. Senup, MIA ’80
Kaoruko Seki, MIA ’93, IF ’93
Albert Seligmann, MIA ’49
Irwin S. Selnick, CERT ’78
Marc Jay Selverstone, MIA ’92
Nina Maria Serafini, MIA ’76
Karen Serota and Lauren C. Serota, MIA ’05
Katayoun Mary Shahrkoohi, MIA ’08
Jennifer Shaoul, MPA ’90
Amita Sharma, MPA ’08
Howard Jerome Shatz ’95
Emily Shayo, MIA ’99
Dan Ray Shepherd, MPA ’06
Barnet Sherman, MIA ’82
Sanford T. Sherman, MIA ’82
Elisabeth Day Sherwood, MIA ’95
Betsy Pollack Shirmberg, MPA ’97
Karlan Ison Sick
Michael David Sieburg
Marc J. Sievers, MIA ’80, IF ’80, CERT ’80
Kathryn Angel Sikinkin, CERT ’84
Jennifer Marie Silvia, MIA ’09
Michael Silvia, MIA ’79
Melvyn J. Simburg, MIA ’71, IF ’71
Kuldip K. Singh, MIA ’77
Vicki Sittenfeld, MPA ’82
Joseph C. Small, IF ’68 and Alice K. Small
SIPA ADVISERS AND ALUMNI

SIPA 2010–2011 CAMPAIGN ADVISORY COUNCIL

Michael J. Brandmeyer MIA ’95, IF ’95
Arminio Fraga
James Leitner MIA ’77
Jorge Paulo Lammam
Brett Olsher MIA ’93
David B. Ottaway IF ’63
John H. Porter IF ’82, MIA ’83
Maurice Samuels MIA ’83
Alejandro Santo Domingo
Brent Scowcroft P ’84
Joan Spero MIA ’68
Maria-Teresa Vivas de Mata MIA ’03, IF ’03
Richard Witten

SIPA 2010–2011 ADVISORY BOARD

John H. Coatsworth, Dean
Charles S. Adams MIA ’83
David Seth Baran MIA ’87
Roger Baumann IF ’84, MIA ’85
Matthew P. Boyer MIA ’94
Michael J. Brandmeyer MIA ’95, IF ’95
Patricia M. Cloherty MIA ’08
Edward “Ned” T. Cloonan MIA ’77
David N. Dinkins
Alexander Georgiadis MIA ’85
Susie Gharib MIA ’74
Richard S. Goldberg
Merit E. Janow
Anuradha T. Jayanti
Nemir A. Kirdar P ’96
Robert I. Kopec MIA ’77
James Leitner MIA ’77
James Luikart MIA ’72
Peter N. Marber MIA ’87
Juan Navarro
Brett A. Olsher MIA ’93

SIPA 2010–2011 ALUMNI COUNCIL

Roger Baumann (Chair) IF ’84, MIA ’85
Kirsten Frivold EMPA ’03
John Grammer MIA ’63
George Hollendorfer MIA ’01
Allison Cooke Kellogg IF ’72, MIA ’73
John McGrath IF ’80, MIA ’80
Neal Parry MPA ESP ’06
Martin Petrella PEPM ’04
William Rigler IF ’03, MIA ’04
Aaron Singer MPA ’04

David B. Ottaway IF ’63
John H. Porter IF ’82, MIA ’83
Barbara Reguero MIA ’96
Juan A. Sabater
Brent Scowcroft P ’84
Romita Shetty MIA ’89
Mitchell D. Silber MIA ’05
David Z. Solomon MIA ’97
Michael D. Tusiani
Lan Yang MIA ’96