

Discussion:

*“The Political Economy of Central Bank
Balance Sheet Management”—Paul Tucker*

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Columbia University SIPA & FRB of New York Workshop:

Implementing Monetary Policy Post-Crisis

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“Central Bank” independence was a mistake

- Significant research arguing in favor of independent *monetary authority*
 - Central Bank \equiv Monetary Authority
- Never intended that *whatever* activity an institution named “central bank” undertakes should be independent....such as quasifiscal operations
- Many central banks have undertaken quasifiscal policy—fiscal policy undertaken under the guise of an extra-budgetary entity
- Robinson & Stella (1988) *Amalgamating Central Bank and Fiscal Deficits*
- Fry (1993) *Fiscal Abuse of Central Banks*
- Mackenzie & Stella (1996) *Quasifiscal Operations of Public Financial Institutions*



Similarity of Operations: A United States Example *United States Treasury authorized to intervene*

- Housing and Economic Recovery Act of 2008 (July 30) Section 1117
- Gave Treasury authority to purchase and sell obligations of Fannie Mae, Freddie Mac and the Federal Home Loan Banks

Secretary of the Treasury to determine an emergency exists and action is necessary to (i) provide stability to financial markets (ii) prevent disruptions in the availability of mortgage finance (iii) protect the taxpayer

- PL 110-289 Required periodic reports to Congress
- Authority extended only to December 31, 2009
- Any funds used “shall be deemed appropriated” when purchases made
- Funding subject to US Code Title 31 Chapter 31 Public Debt (limit)



Similarity of Operations: A United States Example Federal Reserve Board...

- Announced plans to purchase GSE notes on September 18, 2008
- Announced program to buy direct obligations of housing related GSEs and GSE backed MBS on November 25, 2008
- Above zero lower bound restricted by the quantity of Treasuries held on the balance sheet that could be used to absorb money market liquidity
- At zero lower bound unrestricted—monetary finance unlimited
- Exactly the same policy as US Treasury yet unrestricted by Congress
- However right the policy, is this rational intelligent design?



An intermediate governance structure for an intermediate policy function?

- Monetary policy—overnight interest rate policy—political independence
- Fiscal policy—expenditure, revenue, deficit policy—political dependence
- Market intervention policy—a “third” *governance structure*
- Financial Market Intervention Authority—governed by hybrid structure including: monetary authority, financial stability authority, treasury
- However the weighting is constructed, treasury should have at least a nominal vote on the record, democratic voice and accountability



Financial Market Intervention Authority

- Independent operational authority over *its balance sheet*
- Equity and dividend distribution rule established in founding Act
- Ability to issue government debt within risk budget
- Ability to scale up in size—i.e. adequate equity provisions
 - Treasury given preauthorized authority to inject equity during a crisis sufficient to allow legislature time to consider further capital injection
- FMIA to report its activities according to IFRS
- Monetary authority to employ “near zero” balance sheet—functional accounting for budgetary resources—no longer publish p/l balance sheet
- Stella (2010) *Minimising Monetary Policy*



Canada—Textbook Monetary Authority

Bank of Canada Balance Sheet

December 31, 2015

(in C\$ billions)

| Assets | | Liabilities | |
|-----------------------------------|-------|---------------------------------------|-------|
| Canadian Government bills & bonds | 94.0 | Banknotes in Circulation | 75.5 |
| Liquidity Providing Repos | 6.1 | Financial Institution Deposits | .5 |
| | | Treasury Operational Deposit | 2.6 |
| | | Treasury Prudential Liquidity Deposit | 20.0 |
| | | Net Other Liabilities | 1.0 |
| | | Equity | .5 |
| Total Assets | 100.1 | Total Liabilities | 100.1 |

Source: Bank of Canada Financial Statements (2015) and author's calculations



Central Bank of Chile—Reliance on Debt Financing

Central Bank of Chile Balance Sheet

December 31, 2012

(in percent of GDP)

| Assets | | Liabilities | |
|---------------------------|------|------------------------------|------|
| Net Foreign Assets | 14.9 | Banknotes in Circulation | 4.7 |
| Domestic Financial Assets | 2.3 | FI and Other Deposits | 5.4 |
| | | Treasury Operational Deposit | 0.5 |
| | | Central Bank Securities | 9.9 |
| | | Equity | -3.4 |
| Total Assets | 17.2 | Total Liabilities | 17.2 |

Source: Central Bank of Chile Annual Report (2013) and author's calculations



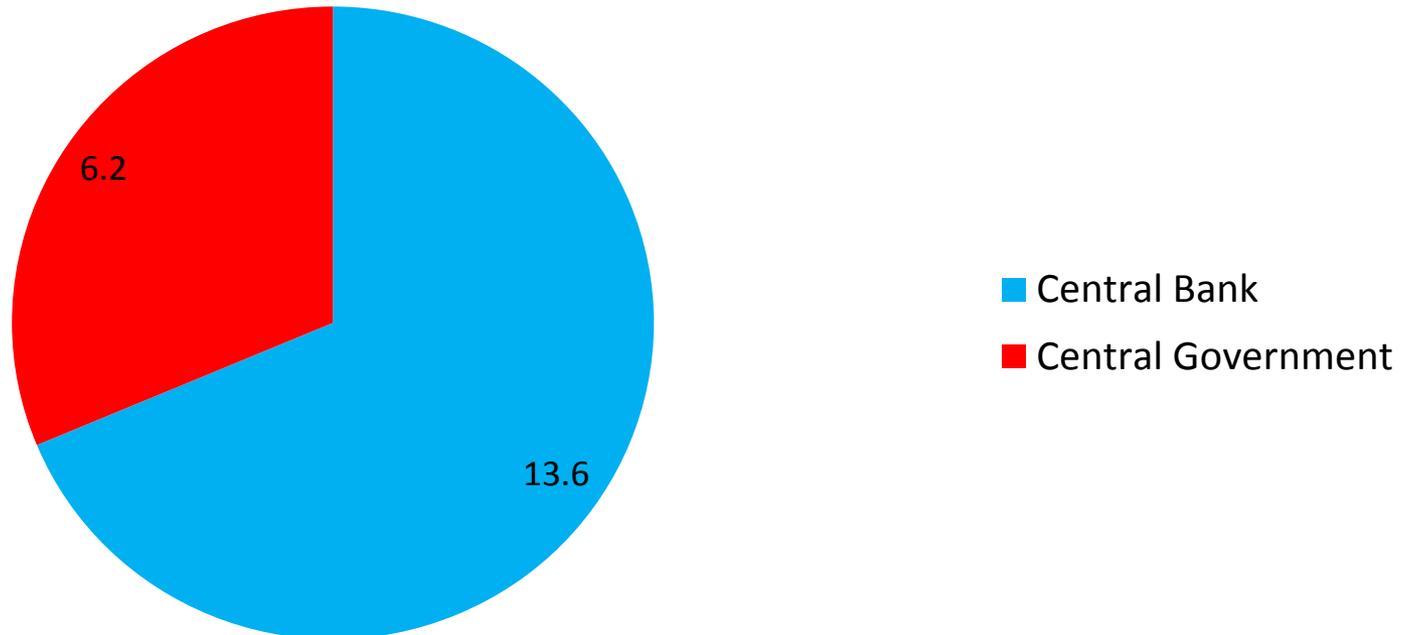
Asset Management with Large Balance Sheets—Foreign Exchange Assets

- Central Bank of Chile moving toward commodity currency asset allocation while Treasury Sovereign Wealth Fund moving toward exact opposite
- Korean Investment Corporation—Sovereign Wealth Fund
- About USD 85 billion AUM
- Managed to a total return benchmark—quite different from BOK
- 2015 Attempted to buy an interest in Los Angeles Dodgers baseball club (CEO subsequently sacked by Congress)
- De Netherlands Bank post-Euro managing sovereign assets to an investment benchmark (set by Treasury) subsequent to capital infusion



*Large Asset Portfolio Financed with Central Bank Debt
may lead to Market Fragmentation*

Chile: Central Government and Central Bank Debt
(2009 in percent of GDP)



Sources: OECD and Stella and Guerra (2010)



Debt issued by the Central Bank of Chile: Segmentation according to instrument

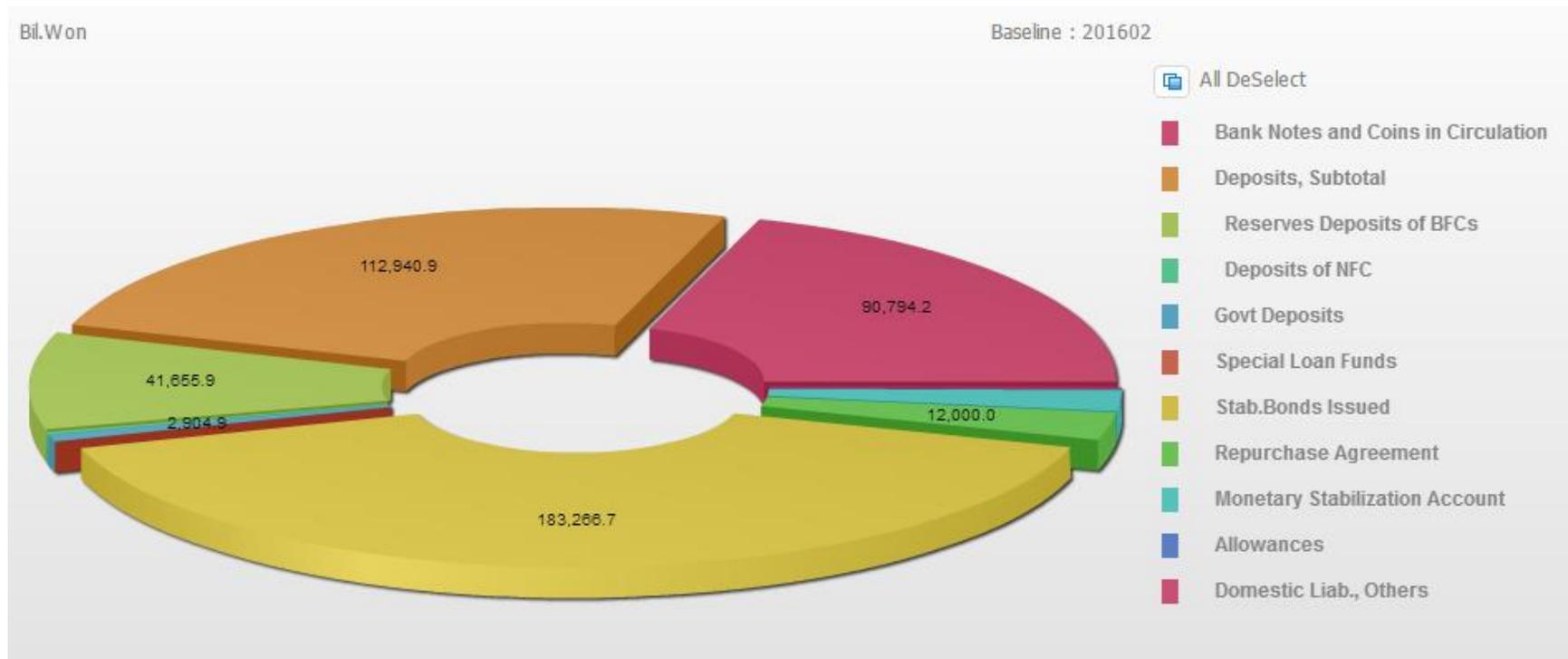
| Composition of Central Bank of Chile Debt (in billions of pesos) | 2012 | 2011 | 2007 | 2002 |
|---|--------------|--------------|-------------|--------------|
| Discountable Promissory Notes (PDBC) | | 985 | 852 | 2983 |
| Bonds in UF (BCU) | 8535 | 8055 | 2556 | 227 |
| Bonds in Pesos (BCP) | 3906 | 3533 | 1935 | 374 |
| Indexed Promissory Notes (PRC) | 234 | 300 | 1488 | 4606 |
| Optional Indexed Coupons in UF (CERO) | 230 | 313 | 663 | 1149 |
| Bonds in US Dollars (BCD) | | | 198 | 1026 |
| Indexed Promissory Notes USD (PRD) | | | | 2622 |
| Optional Indexed Coupons in USD (CERO) | | | | 592 |
| UF Promissory Notes Restructured (Res. 990) | | | | 327 |
| Redenominated Forex Commercial Notes | | | | 112 |
| CB Indexed Promissory Notes (PRBC) | | | | 60 |
| USD CDs | | | | 4 |
| UF Promissory Notes (Res. 1836) | | | | 1 |
| Floating Interest Rate Promissory Notes (PFT) | | | | 1 |
| Exchange Differential Notes | .021 | .021 | .021 | .021 |
| Total | 12905 | 13186 | 7694 | 14084 |

14
Securities

5 Securities



Bank of Korea: About 38 percent of liabilities comprise Monetary Stabilization Bonds (\approx USD 160 billion)





*Quite a change in view pre and post crisis regarding
need for foreign reserves—for LOLR in forex*

In 2007—“So it does not appear that a foreign exchange reserve can be justified when a floating exchange rate is being operated. However, a foreign exchange reserve may be required in readiness for a switch to a fixed exchange rate.”

Source: Commission of Inquiry Report on the Riksbank’s Financial Independence SOU 2007:51, page 55

In 2013—“The Report [Commission of Inquiry] proposes... Sveriges Riskbank should be given the right to finance its lending in foreign currency by borrowing to the extent required, without limits. This would ensure a sufficient supply of emergency liquidity to banks in distress when financial stability is threatened....”

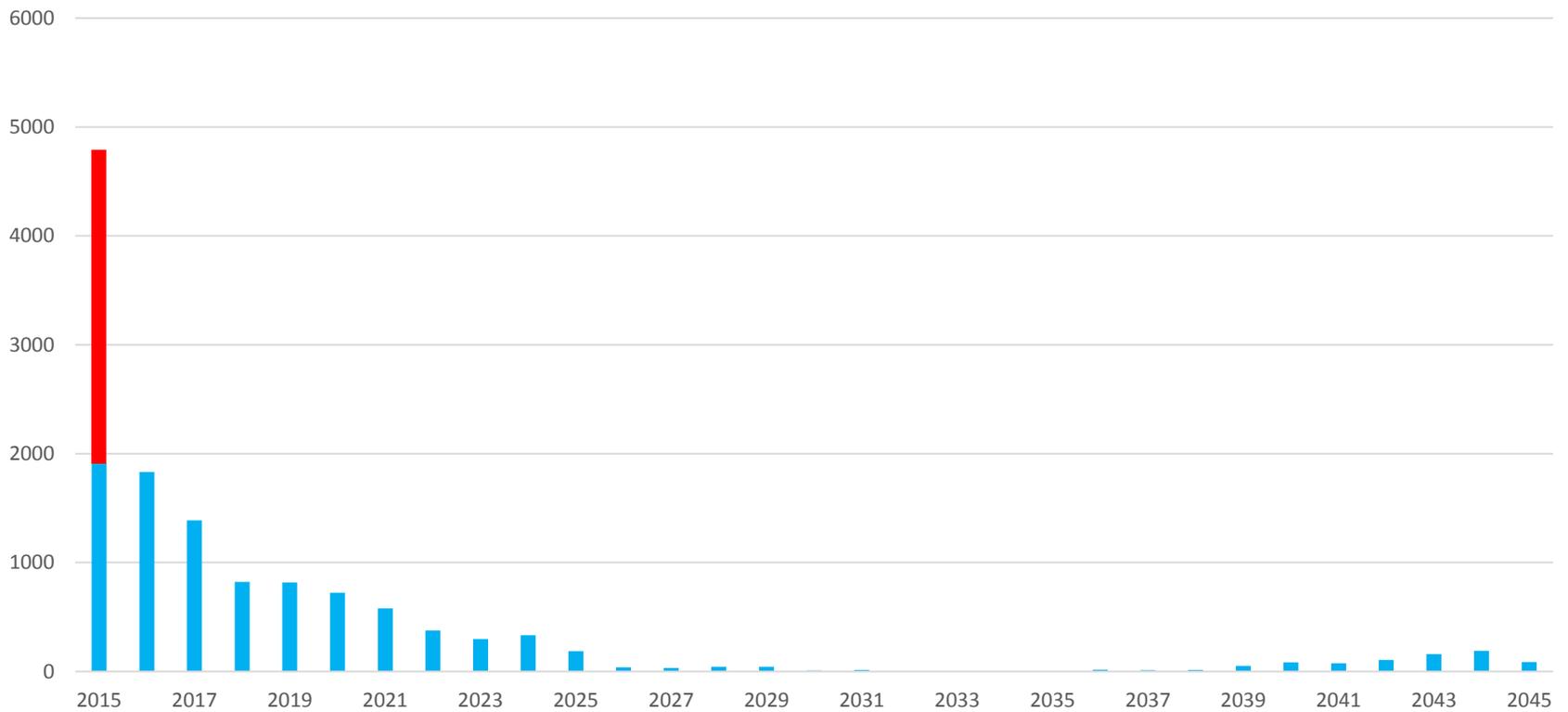
Source: Opinion of the European Central Bank of 24 July 2013 on the financial independence of the Sveriges Riksbank (CON/2013/53)

Who/How to finance the expanded Sovereign Balance Sheet? Treasury or CB?



Who is really in charge of the amortization profile of the consolidated US public debt?

Figure 9: Consolidated United States Public Debt Amortization Profile
FRB Liabilities (excluding currency) shown separately in red
End-June 2015
(in \$billions)





The bulk of the change in US bank balance sheets has been in deposit growth at FRBs and associated financing

Table 6: Reclassified Change in Aggregate Balance Sheet of US Commercial Banks

From 12/5/2007 to 8/26/2015

(in US\$ billions)

| Assets | | Liabilities | |
|--------------------------------|-------|--------------------------------------|-------|
| Deposits at FRBs | +2666 | Nonbank Deposits to Finance Reserves | +2666 |
| Loans and Leases | +1584 | Other Nonbank Deposits | +1422 |
| Treasury and Agency securities | +993 | Equity and Residual | +554 |
| Net Other Assets | -601 | | |
| Total Assets | +4642 | Total Liabilities and Equity | +4642 |

Source: Stella (2015), *Exiting Well*, Federal Reserve Board Release H.8, H.4.1 and Author's calculations



Expanded bank balance sheets combined with post-crisis legislation aimed at reducing leverage and reliance on short-term financing are problematic

- Strengthened US regulations require US chartered banks to pay FDIC insurance charges on all non-equity financing (2011) and to hold capital under eSLR for all assets—including deposits held at central banks (2018)
- US G-SIBs could be subject to a maximum 20x simple leverage ratio with zero carve-out for deposits held at the central bank
- Basle Committee similarly did not carve out bank reserves from any regulation—all this before ECB began large scale asset purchases



*The crisis has broken the somewhat artificial barriers
between policies and institutions*

- As Paul Tucker has said—
time to think hard about to whom to delegate what

Central banks and treasuries manage large portions of sovereign debt and assets—sometimes at cross purposes

Financial regulators, macroprudential authorities, central banks and treasuries are all engaged in financial market intervention—how to coordinate and avoid unintended consequences while ensuring democratic legitimacy?