2013 MASTER OF PUBLIC ADMINISTRATION (MPA) EMPLOYMENT STATISTICS

EMPLOYMENT OVERVIEW

<table>
<thead>
<tr>
<th>Total Graduating</th>
<th>373</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Reporting</td>
<td>338</td>
</tr>
<tr>
<td>Employed/Further Study</td>
<td>294</td>
</tr>
<tr>
<td>Not Seeking Employment</td>
<td>9</td>
</tr>
<tr>
<td>Seeking Employment</td>
<td>35</td>
</tr>
</tbody>
</table>

ALUMNI EMPLOYMENT BY SECTOR

<table>
<thead>
<tr>
<th>Sector</th>
<th>Total Reporting</th>
<th>Percentage of Total Employed</th>
<th>Median Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>I. Public Sector</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foreign Government</td>
<td>46</td>
<td>15.6%</td>
<td>$50,000</td>
</tr>
<tr>
<td>State/Local Governments</td>
<td>17</td>
<td>5.8%</td>
<td>$59,259</td>
</tr>
<tr>
<td>U.S. Government</td>
<td>17</td>
<td>5.8%</td>
<td>$65,000</td>
</tr>
<tr>
<td>Multilateral Organizations</td>
<td>34</td>
<td>11.6%</td>
<td>$71,500</td>
</tr>
<tr>
<td>II. Private Sector</td>
<td>99</td>
<td>33.7%</td>
<td>$75,000</td>
</tr>
<tr>
<td>Consulting</td>
<td>38</td>
<td>12.9%</td>
<td>$75,000</td>
</tr>
<tr>
<td>Finance/Banking</td>
<td>33</td>
<td>11.2%</td>
<td>$75,000</td>
</tr>
<tr>
<td>Law</td>
<td>1</td>
<td>0.3%</td>
<td>-</td>
</tr>
<tr>
<td>Other – Business Services</td>
<td>27</td>
<td>9.2%</td>
<td>$56,200</td>
</tr>
<tr>
<td>III. Nonprofit Sector</td>
<td>71</td>
<td>24.1%</td>
<td>$53,375</td>
</tr>
<tr>
<td>Foundations/Institutions</td>
<td>9</td>
<td>3.1%</td>
<td>$57,500</td>
</tr>
<tr>
<td>Nongovernmental Organizations</td>
<td>19</td>
<td>6.5%</td>
<td>$45,000</td>
</tr>
<tr>
<td>Public Interest/Advocacy</td>
<td>15</td>
<td>5.1%</td>
<td>$46,500</td>
</tr>
<tr>
<td>Research/Think Tank</td>
<td>8</td>
<td>2.7%</td>
<td>$53,375</td>
</tr>
<tr>
<td>University/Education</td>
<td>20</td>
<td>6.8%</td>
<td>$65,000</td>
</tr>
<tr>
<td>IV. Further Study</td>
<td>10</td>
<td>3.4%</td>
<td>-</td>
</tr>
</tbody>
</table>
EMPLOYERS AND JOB TITLES BY SECTOR

Below is a list of organizations by sector, which includes employer name, division, job title, and locations for international jobs, where information was provided. Please note that organizations are categorized by sector and not by job function.

I. Public Sector

Foreign Government
Agence Francaise de Developpement - Infrastructure Projects - Energy and Transportation, Project Manager, Maputo, Mozambique
Agencia de Cooperación Internacional de Chile (AGCI), Ministerio de Relaciones Exteriores – South Cooperation, Project Manager, Chile
Banco de Mexico - International Affairs, Economist, Mexico City, Mexico
Bangko Sentral ng Pilipinas - International Operations Department, Senior Foreign Exchange Officer, Manila, Philippines
Bank of China (Hong Kong) - Corporate Banking, Financial Products and Financial Institutions, Assistant Relationship Manager, Hong Kong, China
Bank of Japan - Economist
Central Bank of Ethiopia
Central Bank of Mongolia - Monetary Policy and Research, Modeling Economist, Ulaanbaatar, Mongolia
Central Bank of Nigeria - Research, Senior Economist, Nigeria
Central Bank of Sudan
Central Bank of The Gambia - Economic Research Department, Economist, Banjul
China Development Bank Capital - Direct Investment, Vice President, Beijing, China
China Securities Regulatory Commission - Staff
Indian National Congress - Politician, Madhya Pradesh, India
Japan Bank for International Cooperation
Japan Bank for International Cooperation - Deputy Director, Tokyo
Minister of Mines of Afghanistan - Chief of Staff
Ministerio de Energia, Chile - Minister’s Staff, Adviser, Santiago, Chile
Ministerio de Industria, Energia y Turismo, Spain - Subdirector de Relaciones Energeticas Internacionales, Jefe de Servicio, Madrid, Spain
Ministry of Development, Turkey - Department of Industry, Planning Specialist, Ankara, Turkey
Ministry of Economic Affairs, Bhutan - Small Business Promotion Division, Senior Industry Officer, Thimphu, Bhutan
Ministry of Economy, Trade and Industry, Japan - Office of Planning and Research, Trade Policy Bureau, Unit Chief, Tokyo
Ministry of Economy, Turkey - General Directorate of Export, International Trade Specialist, Ankara, Turkey
Ministry of Education, Culture, Sports, Science and Technology, Japan
Ministry of Education, Thailand - Teacher, Singapore
Ministry of Finance, Japan
Ministry of Finance, Chile - Public Finance, Chile
Ministry of Finance, Chile - International Affairs, Adviser, Chile
Ministry of Finances, Spain - Directorate General for the Budget, Senior Adviser, Madrid
Ministry of Foreign Affairs of Argentina - Permanent Mission to the United Nations, Adviser, New York, NY
Ministry of Foreign Affairs, Mexico - Adviser, Mexico
Ministry of Foreign Affairs of the Republic of Indonesia - Third Secretary, Jakarta, Indonesia
Ministry of Health, Labour and Welfare, Japan - Deputy Director, Japan
Ministry of Industry, Energy and Tourism - Madrid, Spain
Ministry of Industry, Energy and Tourism - Industrial Engineer, Madrid, Spain
Ministry of the Environment of Chile - Planning and Budgeting, Santiago, Chile
Presidencia de la Republica, Mexico - Office of the President, Coordination of National Digital Strategy, Director of Digital Innovation, Mexico
Public Service Singapore
Reserve Bank of India - Deputy General Manager, Jaipur, Rajasthan, India
Servicio Nacional de Aprendizaje, Colombia - Office of the Directorate - General, Adviser, Bogota, Colombia
SPK - Capital Markets Board of Turkey - Investigator (Auditor)
State Bank of Pakistan - Banking Inspection Department, Inspecting Officer, Karachi, Pakistan
Subsecretaria de Prevision Social, Chile - Research Analyst, Chile
The Mexican Secretariat of Finance and Public Credit - Under Secretariat for Economic Policy and Legislative Affairs, Senior Adviser, Mexico City, Mexico
Turkish Treasury - Public Finance/Energy Markets, Treasury Expert, Ankara-Turkey

State/Local Government
City of New York - Office of the Mayor, Office of Management and Budget, Analyst, New York, NY
City of New York - Office of Management and Budget, Analyst, New York, NY
Manhattan Borough President's Office - Constituent Services Coordinator, New York, NY
MTA New York City Transit - Capital Programs, Department of Subways, Assistant Transit Management Analyst Level I, New York, NY
New York City Department of City Planning
New York City Department of Environmental Protection - Strategic Adviser
New York City Department of Housing Preservation & Development - Director, New York, NY
New York City Department of Small Business Services - Business Development Division, Program Coordinator, Business Recovery, New York, NY
New York City Economic Development Corporation - External Affairs, Special Projects Manager, New York, NY
New York City Mayor's Office of Long-term Planning and Sustainability
New York City Office of Management and Budget - Community Development Block Grant Disaster Recovery (CDBG –DR), Analyst, New York, NY
New York City Small Business Services - Neighborhood Development, Associate Contract Manager, New York, NY
Port Authority of NY & NJ - Leadership Fellow, New York, NY (3)
Town of Greenburgh - Comptroller’s Office, Deputy Comptroller, Town Hall, Greenburg, NY

U.S. Government
Federal Bureau of Investigation - Special Agent, New York, NY
Federal Reserve Bank of New York - Financial Institution Supervision Group, Bank Examiner, New York, NY (2)
Federal Reserve Bank of New York - Financial Institution Supervision Group, Financial Analyst, New York, NY (2)
U.S. Army - West Point, Professor, West Point, NY
U.S. Army, Aberdeen Proving Ground - ORISE Fellow, Aberdeen, MD
U.S. Congress - Congressman Mike Honda, Legislative Congressional Fellow, Washington, DC
U.S. Department of Defense
U.S. Department of Defense - Analyst, Washington, DC
U.S. Department of Energy and Climate Change - Electricity Market Reform, Policy Officer, London, UK
U.S. Department of State - Foreign Service, Foreign Service Officer, Washington, DC (3)
U.S. Government - Washington, DC
U.S. Marine Corps - Judge Advocate General, Lieutenant, Various Locations
White House Council on Environmental Quality, Washington, DC

Multilateral Organizations
Asian Development Bank - East Asia, Young Professionals Program, Manila, Philippines
Corporacion Andina de Fomento (CAF) - PRODES Executive, Venezuela
Inter-American Development Bank (IDB) - Consultant, Washington, DC (2)
Inter-American Development Bank (IDB) - Social Sector, Project Director, Rio de Janeiro, Brazil
Inter-American Investment Corporation - Senior Private Sector Specialist
International Finance Corporation (IFC) - Global Indicators
International Finance Corporation (IFC) - Investment Analyst, Central Asia
International Labor Organization - Consultant
UN Special Envoy for Financing the Health MDGs and for Malaria - Director, Tracking and Analysis, New York, NY
UNDP Cambodia - Consultant, Australia
UNICEF - Consultant, New York, NY
United Nations - Policy Research Analyst
United Nations - Department of Environmental and Social Affairs, Junior Consultant, New York, NY
United Nations Environment Programme - Post-Conflict and Disaster Management Branch (PCDMB), Research Assistant, Geneva, Switzerland
United Nations Office for the Coordination of Humanitarian Affairs (OCHA) - Inter-Agency Standing Committee (IASC) Secretariat
United Nations Office of Project Services - Access Coordination Unit, Access and Liaison Specialist, Gaza City, Palestine
United Nations Sustainable Development Solutions Network - Manager
United Nations Office of Project Services (UNOPS) - Business Development, Project Assistant, Amman, Jordan
World Bank - Washington, DC
World Bank - Human Development Network, Education Sector, Extended Term Consultant, Washington, DC
World Bank - Human Development Network, Consultant, Washington, DC
World Bank - International Trade Department, Consultant, Washington, DC
World Bank - Urban and Disaster Risk Management Unit, Consultant, Washington, DC
World Bank - Transport Infrastructure for Latin America and the Caribbean, Consultant, Infrastructure Specialist, Washington, DC
World Bank - Disaster Risk Management and Climate Change - South Asia, ETC, Washington, DC
World Bank - Consultant, Washington, DC
World Bank - Financial Markets Integrity, Consultant, Washington, DC
World Bank - Consultant, Washington, DC
World Bank - Social Protection, Short-Term Consultant, Washington, DC
World Bank - ICT Unit, Short-Term Consultant, Washington, DC
World Bank - Poverty Reduction and Economic Management (PERM), Consultant, Indonesia
World Bank - Carbon Finance Unit, Carbon Finance Specialist, Washington, DC
World Bank - Agriculture and Environment Services (AES), Climate Smart Agriculture Consultant, Washington, DC
World Bank - Latin America and Caribbean Region- Transport Unit, Short-term Consultant, Washington, DC

II. Private Sector

Consulting
Boston Consulting Group
Boston Consulting Group, Consultant, Beijing, China
California Strategies - Energy and Environment, Associate, Sacramento, CA
Cambridge Systematics
Deloitte Consulting LLP - Strategy and Operations, Consultant, Boston, MA
Deloitte Consulting LLP - Deloitte Southeast Asia, Senior Consultant, Singapore
Deloitte Consulting LLP - Public Sector Practice, Strategy & Operations Consultant, New York, NY (2)
Drum Cussac - Information Services, Research Assistant
EA Consultants - Research and Evaluation Associate
Elevate Global Limited - Project Manager, San Francisco, CA
Energy Solutions Forum - Business Development Consultant
Engility Corporation - Corporate Strategy, Washington, DC
Enterprise Solutions to Poverty
Ernst & Young - Consultant, New York, NY
Ernst & Young - Diversity & Inclusiveness, Senior Associate, New York, NY
Ernst & Young - Optimization Lead - Program Manager, London, UK
Geelmuyden.Kiese - Corporate Communications, Consultant, Oslo, Norway
Global Health Strategies - Associate, New York, NY
Great Forest Inc
Impact: Innovative Ideas Sustainable Solutions - Founder
ICF International - Energy, Environment & Transportation, Associate, Fairfax, VA
IHS CERA - Power Research, Senior Research Analyst II, Cambridge, MA
Impacto Social Consultores - Chief Political Risk Analyst and CEO
KPMG - Enterprise Resource Planning, Associate, New York, NY
KPMG - Management Consulting, State and Local Government, Associate, New York, NY
La Nacional Comunicacion - Founder - Director, Argentina
Luthin Associates - Energy Analyst, Allenhurst, NJ
McKinsey and Company (Singapore) - Senior Research Analyst
McKinsey and Company - Consulting, Associate, Brussels, Belgium
Perennitas Consulting
PFC Energy - Upstream Oil and Gas Research and Consulting, Analyst, Strategy and Competition, Washington, DC
PIRA Energy Group - Analyst
Resource Development Associates - Program Associate
Rhodium Group - Analyst, New York, NY
ROC One, LLC. - Sustainability Consultant, Lyndhurst, NJ

Finance/Banking
American Express - US Consumer Services, Senior Analyst, Travel Insurance Product Management, New York, NY
Bank of America - Global Markets and Investment Banking, Vice President, New York, NY
Bank of Communications - Management Trainee, Shanghai, China
Bloomberg - Sales and Analytics, Sales and Analytics, London, UK
BTG Pactual (Chile) - Macroeconomic Research Analyst
Carbon Credit Capital
China International Capital Corporation - Research Assistant, Beijing, China
Christofferson, Robb & Company - Risk Management, Associate, New York, NY
Citi - Citi Transaction Services, Associate, New York, NY
Citigroup - Country Risk, Assistant Vice President, New York, NY
Citigroup - Institutional Clients Group, Associate Manager, Asia
Citigroup - Community Development, CRA Analyst, New York, NY
Emerging Markets Economics - Curator
GuardHill Financial Corporation - Mortgage Analyst
HSBC Securities - Financial Institutions Group, Associate, New York, NY
Hussar & Company - Private Equity Associate
Industrial and Commercial Bank of China
JP Morgan
JP Morgan - Consultant
KCG Holdings - Assistant
Lincolnshire Management - Analyst
Lloyd's Banking Group - Financial Institutions Group, Vice President
Messier Maris & Associates - Analyst
Moody's Investors Service - Sovereign Risk Group, Associate Analyst, New York, NY
Oberon Securities - Investment Banking Analyst
Return on Change - Director of Operations
Safra National Bank of New York
Scotiabank Group - International Banking, Associate, Toronto, Ontario
Societe Generale
Standard & Poor's - Structured Finance, Associate, New York, NY
UBS Investment Bank - Leveraged and Acquisition Finance, Associate Director, London, UK
Universal Pacific Advisers LLC - Adviser

Law
King & Spalding - Associate Attorney

Other Business
Acumen LLC - Data and Policy Analyst, San Francisco, CA
Ashko Group - Business Operations Associate, New York
Asia Pacific Investment Partners LLC - Financial Analyst
Berico Technologies - Analysis, Intermediate Analyst, Washington, DC
Bridge International Academies - Academic Team, Measurement & Evaluation, Measurement & Evaluation Manager, Nairobi, Kenya
Carbon Credit Capital - Business Development, Department Head, New York, NY
China International United Petroleum and Chemicals Co. - Crude Oil Department, Trader, Beijing, China
Chinapress - Editor, New York, NY
CleanStar Ventures - Finance Analyst
Climate Change and Catastrophe Risk LLC - Founder & President
Deutsche Post DHL - Corporate Center, Head of Responsible Business Practice Team, Bonn, Germany
Development Finance International, Inc. - Senior Manager, Washington, DC
Empowered Volunteer - Executive Director, San Diego, CA
EN-POWER Group - Energy Analyst, New York, NY
GP Renewables & Trading
IBM - Market Development & Insight, Client Research Analyst
International Flavors and Fragrances, Inc.
Intrexco (Colombia) - Partner
LIDE (Business Leadership Group, Brazil) - General Director of South Chapter
Peet's Coffee - Retail Associate, San Mateo, CA
Sefaira - Business Development Americas, New York, NY
Sierra Rutile Limited - Strategic CSR Manager
The Guardian Project - Communications Manager
Tutorpedia - Project Manager
Urban Green Energy - Business Development Associate, New York, NY
Wise Cells Learning Solutions - Founding Members
YK Audio - Business Manager

III. Nonprofit Sector

Foundations/Institutions
Clinton Climate Initiative - External Consultant
Clinton Foundation - Global Health, Analyst, New York, NY
Congressional Hunger Center - Mickey Leland International Hunger Fellowship Program, Rwanda & Washington, DC
Institute of International Education - Membership and Communications, Publications Manager, New York, NY
La Fundacion Centro de Investigacion Periodistica (CIPER) - Editor, Chile
Office of the UN Special Envoy for Financing the Health MDGs & Malaria - Director of Programs, New York, NY
Social Finance
TechnoServe - Latin America and the Caribbean, Program Development Manager, Lima, Peru
Voss Foundation - Program Officer

Nongovernmental Organizations
Asia Society - Education Department, Program Coordinator, New York, NY
Blue Ventures - Sustainable Fisheries/Marine Conservation, Sustainable Fisheries Programme Manager, Madagascar
Catholic Relief Services - International Development Fellowship Program, Malawi, Lilongwe
Center for Effective Government
Clinton Health Access Initiative, Inc. - Analyst, New York, NY
Environmental Defense Fund
Environmental Defense Fund - China Program, Economic Analyst, New York
Environmental Defense Fund - Research Analyst
Future Giants - Tutoring and Mentorship for Harlem, Program Director
ICAP at Columbia University - Operations, Senior Manager, New York, NY
ICAP at Columbia University - Sub-Awards Manager, New York, NY
New York Cares - Programs, New York, NY
NYC Outward Bound Schools - Assessment and Data Manager, Long Island City, NY
Restore Hope - Executive Director, Dallas, Texas
Syria Needs Analysis Project
The Nature Conservancy - Long Island Conservation Programs Assistant, Cold Spring Harbor, NY
The Synergos Institute - New York, NY
Village Health Works - Deputy Director of Education, Kigutu, Burundi
World Economic Forum - Centre for Global Events, Event Operations Associate, Beijing, China

Public Interest/Advocacy
American Council on Renewable Energy (ACORE) - Senior Associate, International Programs, Washington, DC
Artsbridge, Inc. - Program Administrator, Swampscott, MA
Astia - We Own It Summit, Summit Director, New York, NY
BRAC
Center for Community Self-Help / Center for Responsible Lending - Executive Team, Special Assistant to the CEO, Durham, NC
GRID Alternatives - Construction Department, Project Fellow, Oakland, CA
New Jersey Charter Schools Association - Director, Growth & Development, Hamilton, NJ
Teach For All - Public and Private Sector Support, Director, New York, NY
The Financial Clinic - Ready, Set, Greenlight Program, Financial Coach and Coordinator
The Fortune Society - New York, NY
The Partnership at Drugfree.org - Program, Assistant Director of Programs, New York, NY
Transportation Alternatives - Policy and Governmental Affairs, Policy Coordinator, New York, NY
Trust for Conservation Innovation - Network Coordinator
Violence Intervention Program, Inc. - Morivivi Safe Dwelling, Program Manager, Bronx, NY
Word Above The Street - Non-Profit, Assistant to the Director, New York, NY

Think Tanks/Research
Center for Global Development - Program Coordinator, Washington, DC
Citizens Budget Commission - Research Assistant, New York, NY
Citizens Housing & Planning Council - Ginsberg Fellow
EcoAgriculture Partners - Program Associate, Washington, DC
International Food Policy Research Institute - Policies, Institutions and Markets, Senior Research Assistant, Washington, DC
Abdul Latif Jameel Poverty Action Lab (J-PAL) - Policy Manager
Abdul Latif Jameel Poverty Action Lab (J-PAL) - Latin American and the Caribbean Office, Policy Manager, Santiago, Chile
University/Education
Achievement First Brownsville Charter School - Education, Director of School Operations, Brooklyn, NY
Adolfo Ibanez School of Management - Graduate Studies, Academic Coordinator, Miami, Florida
City University of New York - Environmental, Health, Safety and Risk Management, College Assistant, New York, NY
City University of New York - Office of Research, Evaluation and Program Support in the Office of the Senior University Dean for Academic Affairs, Research Analyst, Brooklyn, NY
Columbia University, Lamont-Doherty Earth Observatory - Development and Communications, Palisades, NY
Columbia University - Mailman School of Public Health, Department of Epidemiology, Business Manager, New York, NY
Columbia University - Mailman School of Public Health, Assistant Director of Development, New York, NY
Columbia University - Arts Initiative, Assistant Director for External Relations, New York, NY
Columbia University - Office of Alumni and Development, Associate Director, Alumni Relations for GSAS, New York, NY
Columbia University - Associate Director, New York
Columbia University - Earth Institute Center for Environmental Sustainability, Manager of Education Programs, New York, NY
Columbia University - Finance - Internal Audit, Senior Internal Auditor, New York, NY
Columbia University - Institute of Human Nutrition, Admissions and Thesis Coordinator, New York, NY
Columbia University, Center for Climate Systems Research
Eskolta School Research and Design, Inc. - Project Associate, New York, NY
Fundación Enseña Chile - Teacher Training and Support, Head of Department, Santiago, Chile
New York University - Student Financial Services, Assistant Director
NYU Center on International Cooperation - Program Officer, New York, NY
Success Academy Public Charter Schools - Success Academy Harlem 5, Business Operations Manager, New York, NY
Uncommon Schools - Director of Operations, Brooklyn, NY

IV. Further Study