At a time of significant global complexity and change, a SIPA degree has never been more relevant. At SIPA, students undertake an inspiring curriculum that cuts across academic disciplines. They develop deep knowledge and practical problem-solving skills through capstone projects, fieldwork, and international internships. They learn from world-class faculty who contribute to Columbia SIPA through their scholarship, experience, mentorship, and broad networks. And they have a home in Columbia’s extraordinary university community.

SIPA offers a variety of degree programs to meet the needs of both full-time students and working professionals, including the core two-year Master of International Affairs and Master of Public Administration degrees, the MPA in Development Practice, the MPA in Environmental Science and Policy, the Program in Economic Policy Management for mid-career professionals, the Executive MPA, and the PhD in Sustainable Development. SIPA also provides opportunities for students to earn a dual degree within Columbia or with six international partner institutions.

SIPA’s core concentrations—Economic and Political Development, Energy and Environment, Human Rights and Humanitarian Policy, International Finance and Economic Policy, International Security Policy, and Urban and Social Policy—are designed to develop the foundational knowledge and advanced analytic training necessary to lead and serve in an increasingly interconnected world. Each concentration can also be paired with a degree specialization in management; gender and public policy; UN studies; media, advocacy and communications; conflict resolution; or other areas.

I invite you to learn more about the many opportunities to contribute to SIPA’s dynamic community and to benefit from the immense resources of one of the world’s greatest research universities.
INTRODUCTION

SIPA AND THE WORLD

SIPA is the world’s most global public policy school, with a focus on issue realms such as global finance and economics, public health, climate change, energy, development and sustainability—all of which increasingly occupy a transnational space and implicate a global commons, global public goods, and challenges of global collective action. Moreover, SIPA students and faculty come from over 100 countries, with approximately half of the student body from overseas. Upon graduation, students join a network of more than 19,000 alumni in 158 countries, working in every sector and in every part of the globe. Through the Global Public Policy Network, SIPA has established strategic partnerships with graduate institutions throughout the world.

SIPA AND NEW YORK

SIPA’s location in New York City enables personal interaction with the widest variety of international state and non-state actors. No other city is a hub of so many different fields, including politics, media, finance, nongovernmental organizations, and others. Students benefit from Manhattan’s incomparable career opportunities and its flourishing commercial and cultural life. In addition, New York City is a living laboratory where students can view the consequences of public policy and apply the city’s experience to challenges at the furthest reaches of the globe.

SIPA AND COLUMBIA

SIPA focuses on teaching students to create policy based on systematic knowledge about how the world works and what the consequences of policymaking might be. Our curriculum arms students of global public policy with scientific evidence about why problems arise and how best to solve them. Being part of a world-class institution like Columbia enriches SIPA’s school-specific offerings; our students are able to focus on specialized topics by joining classes across the University.
## SIPA AT A GLANCE

### SIPA ENROLLMENT FOR 2014

<table>
<thead>
<tr>
<th>PROGRAM</th>
<th>Total Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>MIA</td>
<td>417</td>
</tr>
<tr>
<td>MPA</td>
<td>396</td>
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<tr>
<td>EMPA</td>
<td>167</td>
</tr>
<tr>
<td>MPA-DP</td>
<td>98</td>
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<tr>
<td>GPPN Dual Degree</td>
<td>70</td>
</tr>
<tr>
<td>MPA-ESP</td>
<td>64</td>
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<td>PEPM</td>
<td>55</td>
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<tr>
<td>CU Dual Degree</td>
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<tr>
<td><strong>Total Students</strong></td>
<td><strong>1,315</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>BY GENDER</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Female</td>
<td>56.5%</td>
</tr>
<tr>
<td>Male</td>
<td>43.5%</td>
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<table>
<thead>
<tr>
<th>BY CITIZENSHIP</th>
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</tr>
</thead>
<tbody>
<tr>
<td>United States</td>
<td>51%</td>
</tr>
<tr>
<td>International</td>
<td>49%</td>
</tr>
<tr>
<td>Countries</td>
<td><strong>103</strong></td>
</tr>
</tbody>
</table>

### POSTGRADUATION EMPLOYMENT RATES

<table>
<thead>
<tr>
<th>PROGRAM</th>
<th>MIA 2014</th>
<th>MPA 2014</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>87.4%</td>
<td>89%</td>
</tr>
<tr>
<td></td>
<td>11%</td>
<td>9.9%</td>
</tr>
<tr>
<td></td>
<td>1.5%</td>
<td>1.1%</td>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>employed/further study</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>87.4%</td>
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<tr>
<td></td>
<td>11%</td>
</tr>
<tr>
<td></td>
<td>1.5%</td>
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</table>

<table>
<thead>
<tr>
<th>LOCATIONS</th>
<th>TOTAL</th>
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<tbody>
<tr>
<td>New York Metro</td>
<td>6,393</td>
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<tr>
<td>Washington, D.C.</td>
<td>2,076</td>
</tr>
<tr>
<td>San Francisco Metro</td>
<td>689</td>
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<tr>
<td>Japan</td>
<td>534</td>
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<tr>
<td>Los Angeles Metro</td>
<td>491</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>353</td>
</tr>
<tr>
<td>China</td>
<td>255</td>
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<tr>
<td>Mexico</td>
<td>211</td>
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<tr>
<td>France</td>
<td>198</td>
</tr>
<tr>
<td>South Korea</td>
<td>182</td>
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<tr>
<td>Canada</td>
<td>174</td>
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<tr>
<td>India</td>
<td>139</td>
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<tr>
<td>Germany</td>
<td>112</td>
</tr>
<tr>
<td>Switzerland</td>
<td>111</td>
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<tr>
<td>Turkey</td>
<td>101</td>
</tr>
<tr>
<td>Spain</td>
<td>99</td>
</tr>
<tr>
<td>Colombia</td>
<td>96</td>
</tr>
</tbody>
</table>

**SIPA Alumni** 19,356

**Countries** 158

"SIPA offers a comprehensive, interdisciplinary approach to the study of public policy and international relations. The curriculum is enhanced by the faculty—both full-time professors and prominent practitioners in their respective fields, who provide students with new frameworks to identify real-world problems and new tools to create real-world solutions."

—Lauren Podber BA/MIA ’15, International Security Policy
The oldest of SIPA’s degree programs, the two-year Master of International Affairs program develops professionals who understand complex international issues and can lead multinational organizations. MIA core courses instill knowledge of international issues, practical and analytical skills, and deep expertise in a region or subject. The program also develops networks and experience through hands-on training—through internships and Capstone Workshops—held in diverse organizations in the public, private, and nonprofit sectors.
Benjamin Weiss worked in New Delhi the summer before graduating from SIPA and conducted research on Indian foreign and security policy at the Brookings Institution India Center. Ben drafted a series of essays and provided research for a forthcoming compilation of policy recommendations for the newly elected government. Ben also helped to arrange a closed-door discussion between U.S. Secretary of State John Kerry, U.S. Secretary of Commerce Penny Pritzker, a slate of high-ranking U.S. diplomats, and prominent Indian officials.

Kiara Reed MIA/MBA ’16
Hometown: Queens Village, New York
Before SIPA: Economics and Political Science Double Major at Columbia University and International Sales Planning at Ralph Lauren
Goals: “After graduation, I’d like to work in a position that allows me to integrate social impact within the ever changing business landscape. My long-term goals are to work as a public official focusing on economic development and urban affairs.”

SIPA MIA EMPLOYERS (Partial List)

**PUBLIC SECTOR**
- U.S. GOVERNMENT
  - Federal Reserve Bank of NY
  - U.S. Agency for International Development
  - U.S. Department of Defense
  - U.S. Department of Energy
  - U.S. Department of Homeland Security
  - U.S. Department of State
- LOCAL GOVERNMENT
  - NYC Office of Management and Budget
- ORGANIZATIONS
  - Inter-American Development Bank
  - UN Children’s Fund
  - UN Development Programme

**PRIVATE SECTOR**
- BUSINESS
  - Associated Press
  - Estée Lauder
- CONSULTING
  - Deloitte Consulting
  - Ernst & Young
  - PricewaterhouseCoopers
- ENERGY
  - GE Energy Financial Services
  - Shell
- FINANCE / BANKING
  - Citi
  - Deutsche Bank
  - JPMorgan Chase

**NONPROFIT SECTOR**
- FOUNDATIONS / INSTITUTIONS
  - Clinton Foundation
- ENVIRONMENT
  - Rainforest Alliance
- NONGOVERNMENTAL ORGANIZATIONS
  - Catholic Relief Services
  - Refugees International
- HUMAN RIGHTS / HUMANITARIAN AFFAIRS
  - Oxfam
- THINK TANKS
  - World Economic Forum

MIA students learn the hands-on management skills required by leaders in the major fields of international affairs.
The two-year Master of Public Administration program develops public affairs professionals who are able to create change in the world because they understand how policies are shaped and have the analytical and managerial skills to lead. Students and faculty in the MPA program focus on local and national projects in a global context, drawing on the international strengths of SIPA. MPA students and faculty come from around the world, and more than 50 percent of students are international. All students address a variety of local and national issues, ranging from economic development in Kazakhstan, to environmental issues in Japan, to municipal bond ratings or city management in New York.

**SIPA MPA EMPLOYERS (Partial List)**

**PUBLIC SECTOR**

U.S. GOVERNMENT
U.S. Environmental Protection Agency

STATE/LOCAL GOVERNMENTS
NYC Economic Development Corporation
NYC Small Business Services
The Port Authority of NY & NJ

**FOREIGN GOVERNMENTS**

Central Bank of Sudan
Japan Bank for International Cooperation

**MULTILATERAL ORGANIZATIONS**

International Finance Corporation
International Monetary Fund
United Nations Environment Programme
World Bank

**PRIVATE SECTOR**

BUSINESS

IBM

CONSULTING

Booz Allen Hamilton
Eurasia Group
McKinsey & Company

ENERGY

IHS CERA
PFC Energy

FINANCE/BANKING

Bank of America
HSBC
Standard & Poor’s

UBS
“I came to SIPA to get the skills I need—and SIPA has allowed me to focus my studies on education in New York City under the tutelage of stellar experts like Professors Ester Fuchs, Emanuele Gerratana, Andrea Bubula, and Alan Yang.” —Angel Vasquez MPA ’15, Urban and Social Policy

KEVIN GONG MPA ’15
Hometown: San Diego, California
Before SIPA: TEDxBerkeley Organizer
Goals: “Transform how citizens engage with urban environments through interactive art and technology projects.”

SARAH TOMOLONIUS MPA ’09
“SIPA was a foundational experience, giving me a richer and more nuanced understanding of the world and providing the fulcrum for my career. I believe SIPA prepares its students to be the best leaders, mediators, and innovators in our globally interconnected world.”

ASEY TAMIM MPA ’15
Hometown: Kabul, Afghanistan
Before SIPA: Director of Public Affairs at Ministry of Mines and Petroleum, Afghanistan
Goals: “To unlock the economic and energy potential of South and Central Asia through serving in the region in private and public sector.”

A new SIPA student group, the Education Collaborative, led a donation drive for a local elementary school affected by Hurricane Sandy.

NONPROFIT SECTOR

DEVELOPMENT
Acumen
Innovations for Poverty Action

ENVIRONMENT
Natural Resources Defense Council

HUMAN RIGHTS/HUMANITARIAN AFFAIRS
International Rescue Committee

PUBLIC INTEREST/ADVOCACY
US-ASEAN Business Council

THINK TANK
Brookings Institution
National Democratic Institute
World Resources Institute
# MIA AND MPA

Both programs require 54 credits and (generally) four semesters of full-time enrollment.

## CURRICULUM OVERVIEW

<table>
<thead>
<tr>
<th></th>
<th><strong>MIA</strong> (25.5 credits)</th>
<th><strong>MPA</strong> (22.5 credits)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Politics</strong></td>
<td>Conceptual Foundations of International Affairs and one course on interstate relations</td>
<td>Politics of Policymaking</td>
</tr>
<tr>
<td><strong>Economics</strong></td>
<td>Micro- and Macroeconomics or Micro- and Macroeconomic Analysis</td>
<td></td>
</tr>
<tr>
<td><strong>Statistics</strong></td>
<td>Quantitative Analysis</td>
<td></td>
</tr>
<tr>
<td><strong>Management</strong></td>
<td>Choose from more than seven management courses across different sectors</td>
<td></td>
</tr>
<tr>
<td><strong>Financial Management</strong></td>
<td>Budgeting, Accounting, or Economics of Finance</td>
<td></td>
</tr>
<tr>
<td><strong>Internship</strong></td>
<td>Required</td>
<td></td>
</tr>
<tr>
<td><strong>Professional Development</strong></td>
<td>Required</td>
<td></td>
</tr>
<tr>
<td><strong>Capstone Workshop</strong></td>
<td>Required</td>
<td></td>
</tr>
<tr>
<td><strong>Foreign Language Proficiency</strong></td>
<td>Required</td>
<td>Economic and Political Development concentration only</td>
</tr>
</tbody>
</table>

## DUAL-DEGREE OPTIONS

### Columbia Dual Degree

**MIA or MPA (and)**

- Juris Doctor
- Master of Public Health
- MS in Social Work
- MA in Quantitative Methods and Social Sciences

**MIA (and)**

- MS in Urban Planning
- Master of Business Administration
- MS in Journalism

**MPA (and)**

- MA, Jewish Theological Seminary

### International Dual Degree

**MIA or MPA (and)**

- Master’s, Sciences Po, Paris
- MPP, National University of Singapore
- MPP, Hertie School of Governance, Berlin
- Professional Master’s in International Management or Public Policy, Fundação Getulio Vargas, Escola de Administração de Empresas de São Paulo (FGV-EAESP)
- MPP, University of Tokyo

**MPA (and)**

- MPA, London School of Economics and Political Science

## CONCENTRATION OPTIONS

- Economic and Political Development
- Energy and Environment
- Human Rights and Humanitarian Policy
- International Finance and Economic Policy
- International Security Policy
- Urban and Social Policy

## SPECIALIZATION OPTIONS

- Advanced Policy and Economic Analysis
- Applied Science
- Gender and Public Policy
- International Conflict Resolution
- International Media, Advocacy, and Communications
- International Organization and UN Studies
- Management
- Regional Specialization
CAPSTONE WORKSHOPS

Serving as a culminating educational experience for the Master of International Affairs and Master of Public Administration degree programs, students in all concentrations, except Economic and Political Development, complete a Capstone Workshop in their second year. Working under a faculty supervisor, students are organized into teams and assigned a substantive, policy-oriented project with an external client. Each team produces an actionable report of their findings that is designed to translate into real change on the ground. Clients include public agencies, international NGOs, multinational organizations, and major firms in the private sector, such as Booz Allen Hamilton, Crédit Suisse, Federal Reserve Bank of New York, Human Rights Watch, New York City Mayor’s Office, the U.S. Department of State, and the World Bank.

Recent Projects
- Mapping Practical Guide to International Surveillance Laws and Regulations
- Assessing Youth Programs and Gaps in Critical Youth Services for Jersey City
- Sustainability and Scale Up of Rural Agro-Processing Systems in West Africa for the United Nations Development Programme

WORKSHOP IN DEVELOPMENT PRACTICE
The Workshop in Development Practice is one of the most rewarding opportunities for students in the Economic and Political Development (EPD) concentration (and a limited number of students in other concentrations). Working in teams with a faculty supervisor, students gain practical experience while assisting a range of clients on assignments related to international development, usually involving in-country fieldwork during SIPA’s winter or spring breaks. Teams produce actionable final reports and make final presentations at the end of the Workshop. Recent clients include UN-HABITAT, UNICEF and UN Women; USAID; the World Bank; national and local governments; NGOs such as Catholic Relief Services and the International Rescue Committee; and start-up social enterprises.

Recent Projects
- Developing a text messaging system to improve surveillance of children’s nutrition levels
- Toolkit for planning water and sanitation delivery in refugee camps
- Assessing business services needed by African immigrant women in New York

EPD CAPSTONE WORKSHOP: MEASURING GIRLS’ EMPOWERMENT IN INDIA
“Traveling to India and interviewing young girls about their education reaffirmed my belief that we must do everything we can to educate girls and women around the globe. This includes finding ways to support grassroots NGO efforts and convince governments to act.” —Lydia Tomkiw MIA ’15
The Economic and Political Development concentration attracts diverse students from around the world who are committed to fighting inequality between and within countries, eradicating poverty and its causes, and promoting inclusive growth and human development by expanding people’s civil and political as well as economic and social rights and freedoms. The curriculum equips students with a variety of skills in policy analysis, program planning, monitoring and evaluation, and advocacy. Graduates go on to become managers, advisers, analysts, and change agents with governments, multilateral institutions, consulting firms, development banks, nongovernmental organizations, and social enterprises.

The Energy and Environment concentration provides students with a robust industry knowledge and an analytic toolkit to develop and implement solutions across key energy and environment resource challenges. Students are trained to integrate issues facing public, private, and nonprofit firms in the industry. In addition to dozens of specialized courses available from world-class faculty, students gain practical insights through internships, corporate engagement with New York City’s business community, and hands-on Capstone Workshops driving solutions to industry challenges around the world. Students can further specialize in one of three tracks: Global Energy Management and Policy, Energy and Resource Management, or Environment Policy and Management.

The Human Rights and Humanitarian Policy concentration prepares students for careers addressing human rights issues within governments, international organizations, corporations, community organizations, and service organizations. The research, teaching, and study of human rights at SIPA and Columbia transgress traditional academic boundaries, departments, and disciplines, reaching out to practitioners as well to address the ever-increasing complexities of human rights in a globalized world. Students have the flexibility to focus on the field of human rights and humanitarian policy more generally or to specialize within the field, with the option of choosing a Humanitarian Policy track. The Humanitarian Policy track engages specifically with the wide array of organizations working to alleviate suffering and restore livelihoods.

The International Finance and Economic Policy concentration provides students with an understanding of the interrelation between regulatory policy, political economy, and financial systems. Students learn from SIPA’s many leading scholars and public intellectuals who are internationally recognized as experts in fields such as international trade, financial and monetary theory and policy, and development economics. Scholarly faculty are complemented by prominent practitioners actively engaged in opening emerging markets, creating new financial instruments, and forging global trade policy. SIPA students are well equipped to work in the changing public and private sectors to help build the new types of financial institutions that will emerge. Students can focus their studies through tracks devoted to international finance and international economic policy.

The International Security Policy concentration is designed for students interested in conflict and political violence management, defense policy, military strategy, terrorism and unconventional warfare, arms control, intelligence, peacekeeping, coercion, negotiation, and alternatives to the use of force as an instrument of policy. It provides a conceptual foundation for understanding conflict and the political, economic, and military components of policies and capabilities for coping with the possibility of war, as well as expertise for analyzing specific functional and regional security issues. The concentration prepares students for employment in a wide range of professional positions in government, international organizations, consulting firms, public interest and policy advocacy organizations, nonprofit research institutes, journalism, and other areas.

The Urban and Social Policy concentration addresses the growing challenges of urbanization. Cities now have responsibilities in virtually every policy arena from developing infrastructure, to sustainable economic development, to meeting the basic needs of safety and security and human welfare, including education, health, and housing. Students and faculty at SIPA are surrounded by the resources of New York City, the world’s leading global city, and of a university deeply engaged in the critically important governance, policy, and management challenges of making cities economically competitive, environmentally sustainable, and culturally rich places to live and work. The concentration offers two tracks: Urban Policy and Social Policy.
**SPECIALIZATIONS**

**Advanced Policy and Economic Analysis**
The specialization in Advanced Policy and Economic Analysis examines relationships among the public sector, private sector, and civil society and uses rigorous quantitative methods. It addresses questions such as how government institutions and policies impact the regulation of markets and how to measure the success or failure of government programs. The focus of the specialization is to bring together a core set of competencies to evaluate a broad array of policies; key skills include economic analysis, program evaluation, risk assessment, and statistical and quantitative techniques.

**Applied Science**
The Applied Science specialization equips students with scientific knowledge and skills that will allow them to probe some of the most vexing issues faced today. Curricular offerings in applied science include climate science, ecology, environmental science, and public health. Students have the opportunity to take advantage of one of SIPA’s most distinctive assets: the ability to draw on the world-class teaching and research in departments across Columbia University. Students will be required to complete three 3-credit courses to satisfy the requirements of the Applied Science specialization.

**Gender and Public Policy**
From conflict resolution to economic development, public finance to public health, policies rest upon, are shaped by, and shape gender relations. But how can public policies promote more equitable gender relations; how is gender equity—or equality—understood in different contexts; and, how can the effects of policies—even when they are ostensibly neutral in terms of their objectives—be evaluated from the perspective of the gender relations they affect? The specialization in Gender and Public Policy enables students to develop the skills that will allow them to assess, formulate, and implement policies that promote greater gender equality.

**International Conflict Resolution**
The specialization in International Conflict Resolution provides students with an understanding of the root causes of international conflicts and how conflict resolution takes place on an international level. Students receive practical, hands-on training in various methodologies of international conflict resolution. The specialization, which builds on curriculum put in place by the Center for International Conflict Resolution at SIPA, seeks to integrate theory and practice, providing a venue for leading practitioners and scholars to prepare the next generation of conflict resolution specialists.

**International Media, Advocacy, and Communications**
The International Media, Advocacy, and Communications specialization provides a comprehensive introduction to media and public policy, with a special focus on development and advocacy. It also looks in depth at the effect that new technology has on development, government, and the media. The curriculum includes courses on digital diplomacy, e-government, the regulatory and policy questions surrounding new technology, and how to use digital tools for both communication and advocacy. The specialization stresses hands-on skills, such as Final Cut Pro video editing software, and offers courses that help our students write clearly and cogently on international affairs and public policy.

**International Organization and United Nations Studies**
The International Organization and United Nations Studies specialization allows students to focus on how the policy field of their SIPA concentration is affected by crucial international entities, including the United Nations, Bretton Woods institutions, and international nongovernmental organizations. The specialization is composed of two tracks: one that focuses broadly on international organizations, and another that focuses specifically on the United Nations. Students in both tracks are required to complete a core course in international organizations and two additional three-credit courses.

**Management**
The Management specialization offers students the opportunity to develop strong managerial and leadership skills applicable to virtually any public policy arena. The skills offered in SIPA’s courses will enable our students to plan strategy, marshal and deploy resources, allocate those resources optimally, monitor their use for accountability and corrective action purposes, and achieve the specific goals and objectives of the institution or organization. SIPA offers courses that provide both the theoretical underpinnings and the practical application required to be an outstanding leader of major international, national, state, or local public and nonprofit institutions.

**Regional**
The regional specialization allows students to select courses focusing on one of the following regions: Africa, East Asia, East Central Europe, Europe, Latin America, the Middle East, Russia and the former Soviet states, South Asia, and the United States.
The two-year MPA in Development Practice program trains current and aspiring development practitioners to design, implement, and manage results-oriented, integrated approaches to sustainable development. The program emphasizes practical technical knowledge and skills training while providing opportunities to work with leading development organizations and practitioners in the field. The goal is to train and deploy practitioners capable of understanding and crossing institutional, sectoral, and regional boundaries to integrate diverse stakeholders and methodologies to address complex development challenges sustainably. MPA-DP graduates are not generalists, but, rather, specialists in integrated approaches to development. They are rising leaders at NGOs, private sector companies, social enterprises, UN agencies, development banks, philanthropic organizations, research institutions, and governments working toward the post-2015 sustainable development agenda.

MPA IN DEVELOPMENT PRACTICE (MPA-DP)

This program requires 54 credits and four semesters of full-time enrollment.
DIANA GUZMAN  MPA-DP ’16
Hometown: Cali, Colombia
Before SIPA: Senior Treasury Analyst at General Electric Capital
Goals: “Apply my private sector skills and passion for social change to the growing field of social entrepreneurship.”
Workshop: “I’m going to Paraguay for my workshop. I’m working with Irupe, a recently formed organization that helps small farmers to bring organic foods to the international market. After working with smallholder farmers in Colombia, I am now captivated by agriculture and can’t wait to get started on the project!”

SAMIR HAMRA  MPA-DP ’15
“The MPA in Development Practice provided me with the theoretical framework to understand the current development paradigm and equipped me with the practical skills to be effective at any level, from fieldwork to policy. This solid understanding of the state of the art in development is matched by an openness to students who, like me, are passionate about innovation and want to improve the way development is done.”

“*The MPA-DP program offered me the chance to take core economics and statistics classes along with courses in health, agriculture, energy, and governance. I liked the integrated and practical approach to solving development challenges and the international diversity of the students. The [development advisory services] firm I am setting up [in Nigeria], in the spirit of the MPA-DP program, extends beyond these economic fields to incorporate thinking and expertise from other sectors.”*  
—Osaretin Osarenren Olurotimi MPA-DP ’13, Grey Simons Consulting

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**SIPA MPA-DP EMPLOYERS (Partial List)**

**PUBLIC SECTOR**

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<thead>
<tr>
<th>GOVERNMENT</th>
<th>MULTILATERAL ORGANIZATIONS</th>
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</thead>
<tbody>
<tr>
<td>U.S. Department of Health and Human Services (USA)</td>
<td>UN Development Programme (UNDP) (Jakarta, Indonesia)</td>
</tr>
<tr>
<td>U.S. State Department (Germany)</td>
<td>UN REACH (Rome, Italy)</td>
</tr>
<tr>
<td>USAID (USA)</td>
<td>UN World Food Programme (WFP) (Italy and Tanzania)</td>
</tr>
<tr>
<td>Office of the Mayor of Bogotá (Colombia)</td>
<td>The World Bank (USA)</td>
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</table>

**PRIVATE SECTOR**

<table>
<thead>
<tr>
<th>CONSULTING / FINANCE</th>
<th>ENERGY</th>
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<tbody>
<tr>
<td>BPI Globe BanKO (Manila, Philippines)</td>
<td>EMBARK Energy (Arusha, Tanzania)</td>
</tr>
<tr>
<td>DAI (USA)</td>
<td>KAYA Energy group (Santo Domingo)</td>
</tr>
<tr>
<td>EA Consultants (USA)</td>
<td>TECHNOLOGY / SOCIAL ENTERPRISE</td>
</tr>
<tr>
<td>Fintrac (US Virgin Islands)</td>
<td>Laboratora (Peru)</td>
</tr>
<tr>
<td>McKinsey &amp; Co. (Santiago, Chile)</td>
<td>Nonprofit-share (USA)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FOOD / NUTRITION</th>
<th>Nonprofit-share (USA)</th>
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<tbody>
<tr>
<td>Ozu Solutions LLC</td>
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**NONPROFIT / NGO SECTOR**

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<tr>
<th>ENVIRONMENT / NUTRITION</th>
<th>INSTITUTIONS / HEALTH</th>
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</thead>
<tbody>
<tr>
<td>Africa Soil Information Service (Tanzania)</td>
<td>American Nicaraguan Foundation (ANF)</td>
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<tr>
<td>The Hunger Project (USA)</td>
<td>(Managua, Nicaragua)</td>
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<tr>
<td>One Acre Fund (Kenya)</td>
<td>Robin Hood Foundation (USA)</td>
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<tr>
<td>Secretariat of the Pacific Community (Fiji)</td>
<td>PUBLIC HEALTH</td>
</tr>
<tr>
<td>HUMAN RIGHTS / INCLUSION</td>
<td>Clinton Health Access Initiative (CHAI) (USA)</td>
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<tr>
<td>Hagar Afghanistan</td>
<td>Village Health Works (Burundi)</td>
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<tr>
<td>Save the Children (Kenya)</td>
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</table>
PROGRAM IN ECONOMIC POLICY MANAGEMENT (PEPM)

The 12-month Program in Economic Policy Management instills in professionals and policymakers of demonstrated achievement and superior promise the skills required to design and implement economic policy, especially in developing and transition economies. PEPM builds students’ technical competence, trains them in the application of their skills, and educates them in cutting-edge economic research. With specializations in Economic Policy Management or Global Energy Management and Policy, the program trains mid-career professionals for leadership positions. After completing the program, students can apply for a three- to twelve-month consultancy with a public or private sector organization.

SIPA PEPM EMPLOYERS (Partial List)

PUBLIC SECTOR

U.S. GOVERNMENT
Federal Reserve Bank of New York
United States Federal Reserve Board

FOREIGN GOVERNMENTS
Central Bank of Brazil
Dutch Ministry of Foreign Affairs
European Central Bank
Ministry of Economy, Trade and Industry, Japan

MULTILATERAL ORGANIZATIONS
African Development Bank
Asian Development Bank
Economic Commission for Latin America and the Caribbean
International Monetary Fund
United Nations Development Programme
World Bank Group

PRIVATE SECTOR

CONSULTING / FINANCE / BANKING
Deloitte Financial
Advisory Services
Pricewaterhouse-Coopers, LLP
Barclays
BNP Paribas
Deutsche Bank
HSBC
Lazard
Standard & Poor’s

ENERGY
Bloomberg New Energy Finance
BP (British Petroleum)
OPEC
Saudi Aramco

NONPROFIT SECTOR

HUMANITARIAN AFFAIRS / THINK TANK
Brookings Institution
Save the Children, Myanmar
“Never in my life did I imagine making friends from the Caribbean, Latin America, and Europe, because these are such distant places from my home country of Malaysia. I think the best thing about having a diverse class is being able to appreciate different views that people have based on their nationality or their particular work background. PEPM exposed me to various aspects of economic policymaking. I came to PEPM after spending four years working in the monetary policy department at a central bank, and what I learned, particularly in the macroeconomic classes, clarified the concepts and issues that I came across while working at the Central Bank.”

—Shakira Teh Sharifuddin PEPM ‘11, a senior economist at the Central Bank of Malaysia

ALICK WELLA PEPM ’15

Before SIPA: Alick worked for the government of Malawi’s Ministry of Finance on fiscal policy formulation and monitoring, with a focus on government tax policy.

At SIPA: “The international exposure of the program and the chance to participate in a consultancy in Washington, D.C., will provide me with the experience I need to advance, as well as enhance my skills in fiscal policy. With the skills I will gain, I will be able to return to Malawi and make important contributions to the formulation of Malawi’s development strategy and help to make it work.”

TESSY VASQUEZ PEPM ’15

Before SIPA: Five years as an economist and public policy professional

At SIPA: “Being part of PEPM and the SIPA community has allowed me to grow professionally by strengthening my quantitative skills and economic background and to expand my knowledge of important multidisciplinary public policy issues.”
MPA IN ENVIRONMENTAL SCIENCE AND POLICY (MPA-ESP)

The 12-month Master of Public Administration in Environmental Science and Policy trains experienced public managers and policymakers to apply innovative, systems-based thinking to environmental issues. In addition to core courses in policy analysis and public management, the program offers courses in environmental science so that graduates are able to inform the decision-making process and manage science experts to address global change issues such as global warming, air, water, solid waste, and toxic waste management issues. Graduates of the Environmental Science and Policy MPA Program are prepared for leadership roles as analysts, managers, and translators of scientific knowledge.
“ESP is all about using science to inform environmental policy decisions in the real world. During the program, I learned that the ‘real world’ includes business, politics, economics, and other disciplines that have huge influence on environmental practice and policy, even if they’re not directly related to environmental issues.”

—Josh Garrett MPA-ESP ’12, Director of Communications, Equitable Origin

**SIPA MPA-ESP EMPLOYERS** (Partial List)

**PUBLIC SECTOR**

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<thead>
<tr>
<th>U.S. GOVERNMENT</th>
<th>LOCAL GOVERNMENT</th>
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<tr>
<td>Bureau of Land Management</td>
<td>New York City Mayor’s Office</td>
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<tr>
<td>Environmental Protection Agency</td>
<td>of Long-Term Planning and Sustainability</td>
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<tr>
<td>National Oceanic and Atmospheric Administration</td>
<td>New York City Office of Emergency Management</td>
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<tr>
<td>National Parks Service</td>
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**ORGANIZATIONS**

United Nations Environment Programme
World Bank

**PRIVATE SECTOR**

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<thead>
<tr>
<th>CONSULTING</th>
<th>ENERGY</th>
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<tr>
<td>Booz Allen Hamilton</td>
<td>Clipper Windpower</td>
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<td>CH2M Hill</td>
<td>Shell</td>
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<td>Garten Rothkopf</td>
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<td>ICF International</td>
<td>FINANCE/BANKING</td>
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<td>Kinetix</td>
<td>EcoSecurities</td>
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<td>Malcolm Pirnie</td>
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<td>PricewaterhouseCoopers</td>
<td>UBS Financial Services</td>
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**NONPROFIT SECTOR**

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<tr>
<th>ENVIRONMENT</th>
<th>The Nature Conservancy</th>
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<tbody>
<tr>
<td>Green Seal</td>
<td>Pew Center on Global Climate Change</td>
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<td>National Audubon Society</td>
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<td>National Resources Defense Council</td>
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**CAROLINA ROSERO MPA-ESP ’15**

Before SIPA: Conservation Coordinator, Socio Bosque, Ministry of Environment, Ecuador.

At SIPA: “One of the best aspects of this program is the team-based approach to learning. By consistently working in teams of all sizes, I have learned more about my own strengths and weaknesses in group settings and in meeting tight deadlines. I also learned how to engage with peers who come from different backgrounds, specialties, and cultural experiences and how to collaborate in harnessing the different strengths that each person brings to the table.”

**SHRAVYA JAIN MPA-ESP ’15**

Before SIPA: Intern, SELCO Solar, India; Journalist

At SIPA: “This [program] offered everything I considered necessary to become a successful environmental professional. I was looking for a course that would give me a thorough grounding in environmental science and provide me with both quantitative and qualitative policy skills to complement my prior experience in journalism. The MPA-ESP program has met all my expectations.”
The part-time Executive Master of Public Administration program is designed for experienced and ambitious professionals who are looking for a top-quality and practical graduate program but who cannot take the time off to pursue full-time study. The EMPA program instills in these professionals the broad training in policy analysis and public management required to design and implement coherent, cost-effective policy initiatives. With a rigorous, flexible curriculum that can be completed in two or three years of study, SIPA’s executive program is a top choice for emerging leaders around the city and around the world.
Nadia Rhodes EMPA ’16

At SIPA: “Attending SIPA’s EMPA program has allowed me to discover numerous opportunities to make an impactful change in society. I am among like-minded individuals with similar interests. Being at SIPA has truly been a life-changing experience.”

Rob Mooney EMPA ’15

At SIPA: “The SIPA EMPA program has been instrumental in my transition from the private sector to the public sector. I have gained a better understanding of the public sector’s challenges and priorities, and I’ve learned the language of the not-for-profit world. I am confident that my EMPA program experience has given me the knowledge and tools I need to meaningfully contribute to making the world a better place.”

“I definitely think I went from being a manager to a leader. This program actually did that. [Students] come from different walks of life, but our passions are very consistent in terms of the type of work that we all want to do.” —Mark Anthony Thomas EMPA ’09, Senior Adviser, Livability & Fuse Corps Fellow

SIPA EMPA EMPLOYERS (Partial List)

PUBLIC SECTOR

<table>
<thead>
<tr>
<th>LOCAL GOVERNMENT</th>
<th>U.S. GOVERNMENT</th>
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<tbody>
<tr>
<td>Administration for Children’s Services, NYC</td>
<td>Federal Reserve Bank of New York</td>
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<tr>
<td>Fire Department of New York City (FDNY)</td>
<td>U.S. Department of Housing and Urban Development</td>
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<tr>
<td>New York City Department of Education</td>
<td>MULTILATERAL ORGANIZATIONS</td>
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<tr>
<td>New York City Department of Parks and Recreation</td>
<td>Asian Development Bank</td>
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<tr>
<td>NYC Police Department</td>
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<tr>
<td>Office of the Mayor, City of Miami</td>
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<tr>
<td>The Port Authority (NY/NJ)</td>
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PRIVATE SECTOR

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<tr>
<th>BUSINESS / MEDIA</th>
<th>FINANCE / BANKING</th>
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<tbody>
<tr>
<td>Liz Claiborne Foundation</td>
<td>American Express</td>
</tr>
<tr>
<td>Microsoft Corporation</td>
<td>Citigroup</td>
</tr>
<tr>
<td>MSNBC</td>
<td>Deloitte &amp; Touche LLP</td>
</tr>
<tr>
<td>CONSULTING</td>
<td>Goldman Sachs</td>
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<tr>
<td>Boston Consulting Group</td>
<td>JP Morgan Chase and Co.</td>
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<tr>
<td>Infra Tech Associates</td>
<td>Moody’s Investors Service</td>
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NONPROFIT SECTOR

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<tr>
<th>FOUNDATIONS / INSTITUTIONS</th>
<th>HUMAN RIGHTS / HUMANITARIAN AFFAIRS</th>
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<tbody>
<tr>
<td>Carnegie Corporation of New York</td>
<td>The International Rescue Committee</td>
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<tr>
<td>The Clinton Foundation</td>
<td>Wildlife Conservation Society</td>
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<tr>
<td>ENVIRONMENT</td>
<td></td>
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<tr>
<td>Wildlife Conservation Society</td>
<td>PUBLIC INTEREST</td>
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<tr>
<td>THINK TANKS</td>
<td>Homes for the Homeless</td>
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<tr>
<td>World Economic Forum</td>
<td>The Robin Hood Foundation</td>
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Combining elements of a traditional graduate education in social science with significant training in the natural sciences, the PhD in Sustainable Development positions its graduates to undertake serious research and policy assessments with the goal of sustainable development. The program includes a set of rigorous core requirements but also provides students with the flexibility to pursue in-depth research in a broad variety of critical policy issue areas. Students in the program conduct research in a wide variety of areas, including climate change and its social consequences, causes of and solutions to extreme poverty, energy systems, agricultural transitions, water resources, infectious disease, global demographic change, ecosystems, disasters, and conflict. Students also benefit from being part of The Earth Institute’s research and practice programs that focus on sustainable development. Graduates pursue academic and nonacademic positions, taking leadership roles in government ministries, NGOs, international institutions, or in private firms.

Marta Vicarelli PhD ’11, giving a presentation on climate impacts at an event marking the 10th anniversary of the program.
**SIPA PhD EMPLOYERS** (Partial List)

**PUBLIC/PRIVATE SECTORS**

GOVERNMENTS / ORGANIZATIONS
U.S. Department of State  
World Bank

CONSULTING / FINANCE / BANKING
EdenIQ, Inc.  
McKinsey & Company

**NONPROFIT SECTOR**

FOUNDATIONS / INSTITUTIONS
Bren School of Environmental Science & Management, UC, Santa Barbara  
Department of Economics, Barnard College  
Department of Economics, Lebanese American University  
Department of Economics, Michigan State  
Department of Economics, Stockholm University  
Department of Economics, Umeå University  
Department of Economics, University of Massachusetts, Amherst  
Department of Economics, University of San Francisco  
Department of Planning, Public Policy and Management, University of Oregon  
The Earth Institute, Columbia University  
George Washington University  
Goldman School, UC, Berkeley  
The Institute of the Environment, University of Ottawa  
Lehigh University  
Pontificia Universidad Católica del Perú  
School of Economics, Xiamen University  
School of International Relations & Pacific Studies, UC, San Diego

THINK TANKS
Kiel Institute for the World Economy  
Santa Fe Institute

“**The program itself is very inspirational. You work with people like Jeff Sachs or you talk to someone like Joe Stiglitz. You see them on TV, you see them in The New York Times the same day that you walk into a classroom and you start talking to them about these problems. It really lights a fire under you in terms of working hard, trying to learn the material, and trying to solve [these problems] yourself.”** —Solomon Hsiang PhD ’11, Assistant Professor of Public Policy, UC, Berkeley

**KIMBERLY LAI** PhD ’11 (lower left)

“[I] worked as a management consultant and helped to run an art school, before joining The Nature Conservancy. The Sustainable Development PhD allows you to choose the fields best suited to addressing the problem, rather than forcing you to approach interdisciplinary issues from the perspective of a single field.”

**AMIR JINA** PhD ’15 (center)

“We’re doing something completely new that hasn’t been done before. It’s good to know that we’re doing some research that is going to have an academic impact as well as have this immediate policy impact.”

Professor Joseph Stiglitz (left), co-director of the PhD program, speaks with Jeffrey Sachs at the PhD program’s 10th anniversary celebration event.
CENTERS AND INSTITUTES

CENTER FOR DEVELOPMENT ECONOMICS AND POLICY

The Center for Development Economics and Policy supports microeconomic research to investigate the sources of poverty and inform practical interventions to address them. The Center has three core initiatives: the Human Capital Initiative; the Firms and Innovation Initiative; and the Politics, Institutions and Conflict Initiative. It hosts a regular seminar and other events, cosponsors a brown-bag workshop for graduate students, funds promising student research, and provides an intellectual home for students and researchers at Columbia and beyond who are interested in development economics and policy.

CENTER ON GLOBAL ECONOMIC GOVERNANCE

The Center on Global Economic Governance is a premier center for producing a new wave of policy-oriented research on global economic governance, stressing excellence and recognition. The Center brings into sharp focus key issues, sets the highest academic standards in research, and brings together key players from the academic, policy, and business world. In particular, the Center involves and provides a stimulating environment for SIPA and Columbia faculty and students, and brings in top external academics, policymakers, and business leaders to address issues facing the global economy today.

CENTER ON GLOBAL ENERGY POLICY

The Center on Global Energy Policy aims to improve the quality of energy policy and dialogue through objective, balanced, and rigorous analysis. It draws on the resources of a world-class institution, renowned faculty with deep expertise, practitioners with wide experience, and a location in the world’s finance, media, and diplomatic capital. The Center produces policy-relevant research, convenes leaders in energy, sponsors public forums and conferences, and trains the next generation of energy thought leaders, executives, and policy officials.
The mission of the Deepak and Neera Raj Center on Indian Economic Policies is to increase economic prosperity in India. Through scholarly research, training students, publications, and events drawing on different stakeholders, the Center will inform Indian economic policies and accelerate growth, enabling substantial reduction in poverty and putting India on the center stage of the world economy. The Center’s research includes comparative analysis of India and the United States in policy-relevant areas, such as climate change and federalism, to provide scholarly support for bilateral and multilateral initiatives.

Founded in 1951 under Dwight D. Eisenhower, then president of Columbia University, the Institute of War and Peace Studies was renamed the Saltzman Institute of War and Peace Studies in 2003. Created to promote understanding of the “disastrous consequences of war upon man’s spiritual, intellectual, and material progress,” the Institute has become one of the leading research centers on international relations in the United States. Its researchers have probed the political, military, historical, legal, economic, moral, psychological, and philosophical dimensions of international relations; authored articles in major journals; and served as consultants to government departments. Located within the Saltzman Institute, the Center for International Conflict Resolution contributes to the resolution of international deadly conflict through research, education, and practice.

Affiliated Centers and Institutes

- Center for Brazilian Studies
- Center for Iranian Studies
- East Central European Center
- European Institute
- Harriman Institute
- Initiative for Policy Dialogue
- Institute for Social and Economic Research and Policy
- Institute for the Study of Human Rights
- Institute of African Studies
- Institute of Latin American Studies
- Middle East Institute
- South Asia Institute
- Weatherhead East Asian Institute
What does SIPA look for in an applicant?

The Admissions Committee favors candidates with both proven academic ability and relevant work experience. Because SIPA’s core curriculum includes economics, statistics, and financial management, the Admissions Committee looks for evidence of a candidate’s ability to undertake quantitative course work at the graduate level. The Committee prefers applicants who have completed introductory courses in macro- and microeconomics. Broadly speaking, courses in economics, statistics, and mathematics will bolster an applicant’s candidacy and provide a helpful foundation for study here.

No particular undergraduate major is required, but those looking ahead to possibly study at SIPA can take courses in international relations, political science, foreign languages, and history. Applicants who are changing careers are advised to address with extra care in their essay why they now wish to “change gears” and study at SIPA. Consequently, our students come from every part of the globe, with vastly different professional backgrounds and work experience. But your application will be more competitive if you have prior experience at an international relief organization, a government agency, a nonprofit or nongovernmental organization, or a corporation with operations in the international sphere (to name a few examples).

And while most successful applicants have had at least three years of work or internship experience relevant to their intended course of study, that is not always the case. Each year, 5 to 10 percent of accepted students come directly from undergraduate institutions. These are individuals with extraordinary academic records who have also had significant internship or study abroad experience. Therefore, due to the diversity of our applicant pool, there are no firm academic and professional requirements or prerequisites for applying.

Staying connected to SIPA

Applicants may register online to visit a class during the academic year. Prospective students are also encouraged to follow the MIA/MPA Admissions Blog at admissionsblog.sipa.columbia.edu for the latest information on admissions, funding opportunities, student life, and upcoming SIPA events.

Questions?

SIPA_Admission@columbia.edu
SIPA_FinAid@columbia.edu